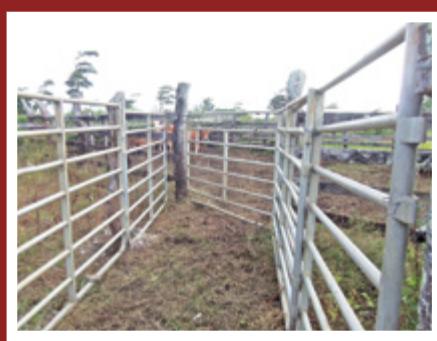


# VANUATU

## NATIONAL LIVESTOCK SECTOR POLICY ACTION PLAN, MONITORING & EVALUATION FRAMEWORK

### 2015 - 2030

### “YUMI GO”



**giz**



**SPC**  
Secretariat  
of the Pacific  
Community

**PAPP**  
Pacific Agriculture Policy Project



FISHERIES DEPARTMENT  
SERVICE DES PECHEES  
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## **Introduction**

The National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework is the implementation matrix for the National Livestock Policy. It highlights the issue and problems and how to go about addressing these in a systematic manner to get the desired outcomes.

The matrix provides the strategy, broad action, potential resources required for delivery, intended outcome, early indicators, lead and supporting agency and priority. The National Livestok Policy (NLP) is from 2015 – 2030 and not every activity can be achieved immediately. The priority column allocates intended timeframe for delivery of outcomes. A colour coding is provided as a guide to the timeframe for delivery of outcomes.

| Short Term  | Medium Term | Long Term     |
|-------------|-------------|---------------|
| 1 – 3 years | 4 – 9 years | 10 – 15 years |

### **1. Monitoring and Evaluation**

A proposed Monitoring and Evaluation (M&E) system for the National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework is based on existing sources of data and the development of the Livestock Database. Reporting on the progress and achievements of the National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework will be aligned with the Government planning timeliness and budget cycles. The M&E system developed for the National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework will be participatory, and aim to achieve consensus amongst all stakeholders on progress towards achieving the NLP outcomes. Great emphasis will be placed on identifying the most significant changes that have occurred.

## **Cost for short term priority (red) activities**

| <b>Activity</b>                                   | <b>Cost (vatu)</b> |
|---|--------------------|
| Small Livestock restocking                        | 30M                |
| Communications and awareness                      | 18M                |
| Staff – contract staff                            | 39M                |
| Staff training and development                    | 8M                 |
| Technical assistance (short and long term)        | 29M                |
| Consultation (legislation)                        | 10M                |
| Grant scheme                                      | 10M                |
| Infrastructure and asset registration/ management | 20M                |
| Animal Medications                                | 15M                |
| Transport   | 3M                 |
| 2016 ‘Year blong smol laefstok mo smolholda fama’ | 90M                |
| <b>TOTAL</b>                                      | <b>272M</b>        |

An internal review conducted annually by the Department of Livestock on the National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework and supported by the Government business planning processes. It is envisage the Department will engage an external reviewer in the fourth year to conduct a review and evaluation of the Department and other stakeholders performance and their progress to address the issues identified in the Policy. These evaluations will be more comprehensive than the annual reviews and will provide the scope for revision of the strategies of the National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework. These evaluations will include a range of key stakeholders.

## **2. Reporting and Review**

This National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework requires that the Vanuatu Livestock Advisory Board (VLAB) be revived. The VLAD’s mandate will be to provide oversight on addressing the needs identified in the NPL and the processes of addressing them through the National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework. Membership on the VLAD will include stakeholders from the private sector, educational institutions, civil society, regional technical agencies and relevant government sectors.

The success of this National Livestock Policy depends on its implementation, and so the following factors will be of critical importance for effective outcomes:

Strong and professional communication and sufficient capacity building for participating in implementation follow-up;

- The new National Livestock Policy and the National Livestock Sector Policy Action Plan, Monitoring and Evaluation Framework to be officially adopted at highest level of Government to commit to and guide the overall implementation process. Key non-governmental stakeholders should likewise formally express their commitment to the policy and the respective responsibilities for implementation wherever possible;
- The Vanuatu Livestock Advisory Board must maintain a continuous dialogue for effective implementation follow up of the Policy, its operational fine-tuning, and its adaptation over time;
- The VLBA will ALSO guide guidance on how to report on the implementation and achievement of the policy.
- It will be important to communicate the Policy and its implementation strategy to all stakeholders once it has been approved by the Council of Ministers.



| Thematic Area: Small Holder Livestock Production  |   |   |  |   |
|---|---|---|--|---|
| Strategy  | Outputs (Actions)   | Resources   | Outcomes   | Early Indicator/s   |
|   |   |   |  | Responsible Agency  |
| 1. Greater emphasis is placed on engaging and encouraging smallholder farmers to participate in livestock farming | <p>a. Promote and increase livestock production for food security and income generation</p> <p>b. Work with and encourage more farmers to participate in smallholder livestock farming.</p> <p>c. Promote local egg production farming initiatives in the provinces</p> | <p>Finance for livestock distribution. Trainings. Awareness and Communication Strategies</p> <p>Trainings</p> <p>Finance for layer chickens &amp; feed for distribution</p> | <p>Improved farming systems<br/>Increased livestock numbers</p> <p>Increased number of small holder farmers</p> <p>Increased number of small holder farmers participating in egg farming. Training for local feed products</p> | <p>Sales &amp; numbers (Marobe, Abattoir, Export)<br/>Farmers Registration</p> <p>Farmers Registration. Participation Livestock. Training and Workshops</p> <p>Farmers Registration. Availability of locally produced eggs at local market outlet</p> |
|   |   |   |  | Lead: Farmer Support: Dept. Cooperatives, Livestock Industry, DLiv, NGOs, Donors  |
|   |   |   |  | Lead: DLiv Support: Farmers, Industry, NGOs   |
|   |   |   |  | Lead: DLiv Support: VAC, NGOs, Donors, Provincial Authorities   |

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|  | d. Forge closer partnership with farmers to improve transportation of animals to markets | Enforcement of legislation on animal welfare during animal transportation Awareness Campaign | Improved welfare of animals during transportation. Agreement with transport owners to ensure welfare of animals and pricing structure | Strong coordination & on-time transportation to market.                 | Lead: DLiv<br>Support: Transport Owners, Farmers |
| e. Promote smallholder livestock farming to returning Regional Employment Scheme (RSE) workers | Livestock farms, meat works companies available under RSE                                | Increased number of livestock industry opportunities available under RSE                     | Increased number of RSE participating in livestock opportunities  | Lead: Dept Labour Support: DLiv, Aus Govt, NZ Govt                      |  |
| f. Assist farmers to establish and register their own farmer associations                      | Support for cooperatives extension in livestock  | Increased number of livestock farmers associations   | Registration of associations. Strong link & communications & knowledge sharing  | Lead: Dept Cooperatives<br>Support: DLiv, Industry, Farmers, FSA, NGOs  |  |
| g. Encourage private sector engagement in import and sale of appropriate farm tools            | Stocktake of tools required for livestock farming  | Increased retail of farm tools in existing outlets   | Proper and improved tools and machineries purchased   | Lead: Private Sector<br>Support: DLiv, Farmers                          |  |
| h. Promote and encourage joint business investment in the livestock industry                   | Livestock strategy to encourage investment   | Increased investment in livestock sector. Opportunities for non-farmers                      | VIPA Registrations Farmer Registrations   | Lead: VIPA<br>Support: Private Sector, Dept Cooperatives, DLiv          |  |
| i. Encourage appropriate free range livestock farming practices                                | Awareness & training on free range farming practices                                     | Improved free range farming practices amongst small holder farmers                           | Registration of free range farms  | Lead: DLiv<br>Support: Industry, Banks, NGOSS, Farmers, VARTC, VAC, FSA |  |

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|  | j. Advise farmers on proper management/ welfare practices to increasing animal numbers through tethering  | Awareness on proper Animal tethering methods  | Improved animal welfare   | Farmers registrations   | Lead: DLiv<br>Support: Farmers, Industry, NGOs           |
| 2. A cattle restocking program is vital to increase cattle numbers in the rural areas of Vanuatu | a. Seek additional funding to continue with the cattle restocking exercise  | Financing for cattle distribution             | Increased number of farmers participating in Cattle farming.<br>Increased number of Cattle farmed by small holder farmers | Farmers Registration Monitoring of initiative. Number of cattle | Lead: DLiv<br>Support: Donor                             |
|  | b. Assess farms to ensure there is adequate feed and water when distributing breeding stock   | Criteria established to ensure animal welfare | Improved animal welfare conditions on small holder farms  | Evaluation of Farmers against the criteria.<br>Animal Health    | Lead: DLiv<br>Support: Farmers                           |
|  | c. Ensure there is adequate infrastructure to support the cattle restocking program, example good stockyards  | Stocktake of infrastructure                   | Improved infrastructure: Ports, Roads, stockyards   | Asset Registry. Faster distributions                            | Lead: DLiv<br>Support: Industry, Dept Cooperatives, NGOs |
|  | d. Develop criteria to select farmers to benefit from the cattle restocking initiative, example that cattle go to farmers that have good pastoral land, fencing and is already farming cattle | Criteria establish to ensure animal welfare   | Improved animal welfare conditions on small holder farms  | Evaluation of Farmers against the criteria                      | Lead: DLiv<br>Support: Farmers                           |

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| 3. Recognise that tax holiday incentives, including VAT and Duty exemptions to the farming community will to growth in the livestock sector. | a. Conduct awareness campaigns to promote tax holiday incentives<br><br>b. Promote the current VAT and Duty exemption incentives and procedures to the livestock farming community | Increased access to tax incentives for farmers                   | Number of farmers registered as business                         | Lead: Dept Customs & Inland Revenue<br>Support: DLiv, Dept Industry, Industry, Farmers, DSPPAC, VIPA, Media |
|  |  | Increased number of small holder farmers eligible for incentives | Number of exemptions. Purchases & imports of tools & Machineries | Lead: DLiv<br>Support: MALFFB, SLO, All Stakeholders  |
|  | a. National legislation  | Finance to support development of legislation                    | Improve the management of livestock sector                       | Completed document infringements handed out   |
|  | 4. Recognize that a comprehensive livestock legislation will help improve the management of animal production, animal health and welfare in Vanuatu.                               |  |  |   |
|  | a. Ensure Marobe Livestock Market reinvest money raised to improve the facility  | Improved market access for farmers                               | Maintenance schedule   | Lead: DLiv<br>Support: Donor, All Stakeholders  |
|  | 5. Acknowledge that livestock farmers need more market outlets are needed in the provinces where farmers will sell   |  |  |   |

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| their livestock and<br>livestock products. | b. Replicate the Marobe<br>Livestock Market model in<br>other provinces.   | Funding to build<br>market centres in<br>other provinces   | Marobe Market house<br>built in Samma   | Local market butcheries<br>and outlet. Sales  | Lead: Provinces<br>Support: DLiv,<br>Donors, Farmers  |
|  | c. Help meat processors to<br>build and set up good hygienic<br>rural butcheries to expand<br>animal and animal product<br>trade in rural Vanuatu  | Funding to support<br>the expansion of<br>rural butcheries   | Build rural butcheries<br>(number)<br>Improve butcheries<br>(number)<br>Training in meat<br>hygiene | Facility/ meat<br>inspection reports<br><br>New Rural butcheries<br>established                 | Lead: Private<br>Businesses<br>Support: Dept<br>Cooperatives, DLiv,<br>Dept Biosecurity,<br>Dept Fisheries,<br>Donors, NGOs |
|  | 6. Integrated<br>farming systems<br>and product<br>diversification are<br>promoted to all<br>farmers to<br>increase<br>productivity and<br>to maintain<br>environmental<br>integrity and<br>resilience | a. Develop and promote<br>information kits that explain<br>cost effective appropriate<br>pasture establishment and<br>management | Development of<br>information kits  | Improved Pasture  | Lead: DLiv<br>Support: NGOs,<br>Donors, Media,<br>OGCIO, MALFFB ICT<br>Network  |
|  | b. Promote information and<br>training to farmers on low<br>cost pasture establishment<br>and management strategies  | Support to deliver<br>training   | Small holder cattle<br>farmers have good<br>pasture for raising cattle                              | Number of Cattle<br>farmers attending<br>training<br>Monitoring of pasture<br>on cattle farmers | Lead: DLiv<br>Support: VARTC,<br>VAC, NGOs, Donors,<br>media, OGCIO,<br>MALFFB ICT<br>Network                               |
|  | c. Provide farmers with<br>appropriate and practical<br>guidelines as well as support<br>on how to prepare, protect<br>and care for livestock before,<br>during, and after disasters                   | Funding  | Development of key<br>messages for livestock<br>during specific disasters                           |   | Lead: DLiv<br>Support: RRU, FSAC,<br>NDMO, NGOs, Mass<br>Media, Regional<br>Organisations, WAP                              |

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| 7. Other livestock species are promoted and encouraged to grow their numbers (examples goats and honey bee farming, goats, ducks) | a. Renew focus on smaller livestock species   | Funds to import new breeds<br>Support for development of IEC Materials<br>Support for Training | Farmer and stock registration<br>Farmers attending training for small livestock  |
|   | a. Assess the animal impact on vulnerable and sensitive areas and advise on the most suitable types, breeds or species of animals for these localities, example the hills of Mataso are suitable only for goat farming. | Funds to support distribution of specific breeds/species to specific locations                 | Desired species location map<br>Distribution of species to farmers as per desired species location map   |
|   | a. Encourage farming of dual purpose livestock types, example for both milk and meat  | Financial support to assist with dual purpose infrastructure (i.e. milking machines)           | Farmer and stock registration<br>Farmers attending training for milking, honey bees, chicken (specific breeds)<br>Local Markets for Milk, honey, eggs etc. |
|   | 9. Ensure dual purpose breeds are actively encouraged   | Farmers to move towards dual purpose livestock   | Farmer and stock registration, Farmers attending training for milking, chicken (specific breeds)<br>Local Markets for Milk, honey, eggs etc.               |
| 10. Vanuatu strategically embark on promoting subsistence farming to  | a. Promote graduation of subsistence oriented and semi-subsistence farming to sustainable commercial farming  | Movement of Farmers from subsistence to semi commercial or commercial farming                  | Farmer Registration<br>Local Markets sales and domestic exports  |

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| graduate to commercial farming. | b. Promote appropriate farmer up-skilling programs in the rural communities to help farmers conduct their activities as a business | Financial support to run business trainings with farmers | Increased capacity of farmers to operate farm as a business (book keeping, banking, business planning) | Participation of farmers in business training & financial literacy | Lead: DLiv<br>Support: NBV, Vanwoods, Tvet, NGOs, Vanuatu Agricultural Bank |
|                                 | c. Promote the advantages of basic book keeping to smallholder livestock farmers   |  |  |  |   |

| Thematic Area: Commercial Livestock Production  |   |                                     |                                     |  |  |
|---|---|-------------------------------------|-------------------------------------|--|--|
| Objective:<br>(i) Commercial livestock operations are productive and sustainable, and promote climate resilient farming practices |   |                                     |                                     |  |  |
| Directive: Implement measures to promote production and profitability to grow commercial sustainable livestock operations         |   |                                     |                                     |  |  |
| Strategy  | Outputs (Actions)   | Resources                           | Outcomes                            | Early Indicator/s  | Responsible Agency   |
| 1. Joint partnership between smallholder farmers and large commercial cattle farmers are promoted                                 | a. Facilitate access to essential equipment for farmers via borrow/lend schemes (e.g. tractors, rotovators through DARD mechanisation scheme)<br><br>b. Facilitate business support programmes that will help forge closer working relationship between commercial livestock and smallholder livestock farmers. | Funding support for machine centres | Improved farmer access to machinery | Farmer participation in borrow/lend schemes.                       | Lead: DARD<br>Support: DLiv, Commercial Farmers, Industry, Farmers |
|   |   |                                     |                                     | Improved collaboration between commercial and small holder farmers | Lead: DLiv<br>Support: Commercial Farmers, Small Holder Farmers    |

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| c. Promote out-grower contract programs between commercial growers and smallholder farmers   | Increased number of smallholder farmers working with commercial farmers throughout grower contracts | Number of out-grower contracts   | Lead: Commercial Farmers<br>Support: DLiv, Farmers, Dept Cooperatives, Dept Industry, FSA                   |  |
| d. Explore and develop other markets for specific livestock products   | Information kit on products   | Number of new markets opening for livestock products                                 | Lead: Dept Trade (internal and external)<br>Support: Dept Industry, DLiv, Farmers, Industry                 |  |
| e. Promote government farming incentives to encourage investment in the commercial livestock sector  | Funds for campaign on the ground and media  | VIPA livestock registrations.<br>Farmer Registrations.                               | Lead: VIPA<br>Support: Dept Industry, DLiv, Industry, Farmers, Donors                                       |  |
| f. Promote sustainable pasture management practices  | Provide/introduce improved pastures to farmers  | Improved pasture management on commercial farms                                      | Lead: Farmer Support: DLiv, VARTC, VAC, FSA, NGOs   |  |
| g. Develop a list of recognized and exemplary large commercial farmers who are keen to assist smallholder farmers improve their farms, including supply of improved animal breeds. | Information flyer   | List/ registration of Commercial farmers that provide support to smallholder farmers | Tracking of the movement of livestock.<br>Number of Partnerships between smallholder and commercial farmers | Lead: DLiv<br>Support: Commercial Farmers, Smallholder Farmers, VNSO           |
| h. Explore and promote islands and locations with good potential for sustainable commercial livestock production   | Surveys & evaluation activities   | Develop locations maps for commercial farms.<br>Increased commercial farms           | Number of commercial farms registered.  | Lead: DLiv<br>Support: VIPA, Dept Lands, Industry, Dept Environment, Provinces |

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| 2. Promote properly managed land leases to establish commercial livestock businesses | a. Work with farmers to maximise land use to livestock, agriculture or other integrated farming systems | Support for extension services                                | Effective use of land for livestock, agriculture and forestry Farming   | new land leases in use for commercial livestock                    | Lead: DLiv<br>Support: DARD,<br>Dept Forestry,<br>Dept Lands,<br>Commercial Farmers, FSA |
|  | b. Help landowners improve management of unproductive lands or farms                                    | Extension services, information kit, demonstration activities | effective use of lands  | land use area  | Lead: DLiv<br>Support: Dept Lands,<br>Landowners, province                               |
|  | 3. Facilitate establishment of holding yards on established farms.                                      | Funding Support   | Improved animal welfare and bio-security measures through establishment of holding yards and other infrastructure | number of local holding yards<br>Agreement with commercial farmers | Lead: Commercial Farmers<br>Support: DLiv,<br>Dept Biosecurity                           |

| <b>Thematic Area: Livestock Industries and Marketing</b> |  |  |  |  |
|--|--|--|--|--|
| Strategy   | Outputs (Actions)  | Resources  | Outcomes   | Early Indicator/s<br>Responsible Agency<br>Priority  |
| <i>MARKETING</i>   | 1. Recognise that current market and marketing facilities need improvement | a. Develop and strengthen existing market outlets for livestock and livestock products (e.g. Morobe) | Improved Market outlets for Farmers to sell livestock and livestock products | storaiges, qualities, packaging facilities<br>Lead: DLiv<br>Support: Province, Dept Industry |

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|  |  |   |   |   |
| 2. Note that developing up-to-date information on production, local market demands and requirements and their timely dissemination is very important for the development of the industry | a. Create an information and awareness section under the Department of Livestock to manage all extension and information matters   | Finances for the Information and Awareness section under the DLiv   | Incorporation of Extension and Awareness section under the DLiv structure   | Approval of PSC Structure   |
| 3. Ensure there is harmonization with all laws affecting animal and animal product marketing   | <ul style="list-style-type: none"> <li>a. Revise current animal-related legislations to improve their connection or linkages with each other</li> <li>b. Enforce internal quarantine measures to avoid the spread of harmful animal pests and diseases</li> <li>c. Make sure there are proper animal holding facilities in regularly used collection or distribution ports or centres</li> </ul> | <p>Financial support for legislation review</p> <p>Financial support to improve infrastructure and SOPs for animal movement</p> | <p>Legislative review of all laws affecting animal and animal products</p> <p>improved internal quarantine measures</p> | <p>ease of making business</p> <p>number of endemic pest &amp; diseases</p> |
| 4. Ensure production and market regulation promote fair competition  | <ul style="list-style-type: none"> <li>a. Develop and provide price guidelines that encourages fair competition and discourages over-pricing of animals and animal products</li> </ul>   | Human resource support to develop price guideline   | Affordable quality livestock for domestic consumption   | Market price index  |
|  |  |   |   | Lead: DLiv<br>Support: Dept Finance, Donors, PSC, MALFFB ICT network        |

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| b. Establish a system for disseminate information on market information, including prices and potential buyers on a regular basis | Support to develop and implements strategies that support farmers with market information   | Increased awareness of market information to farmers   | knowledge of the markets   | Lead: DLiv<br>Support: Provincial Governments, Farmers, Industry, MALFFB, FSA, Dept Cooperatives, OGCIQ, Media |
| c. Develop supply chain studies for all animal species to improve production and marketing of animals and animal products         | Support for supply chain studies for every species  | establishment of supply chain facilities: from farm to value chain to market                                   | Access and availability of supply chain facilities and creation of value-adding. | Lead: DLiv<br>Support: Donors  |
| 5. Recognize the work currently being done to secure niche markets for premium Vanuatu products                                   | a. Conduct further work to improve export trade of Vanuatu products<br><br>b. Develop further and focus on niche market trading for which Vanuatu products have a comparative advantage (e.g. grass fed beef)<br><br>c. Promote value addition locally to target specific niche markets | Improved access to international markets for Vanuatu livestock products  | New markets opened.  | Lead: Dept of Trade<br>Support: DLiv, Farmer, Private Sector, Industry, food technology Unit, reference lab    |
| 6. Ensure the industry can possibly mitigate against market failures  | a. Encourage farmers to farm other animal types and species   | Improved access to international markets for Vanuatu livestock products where there is a comparative advantage | New markets opened.<br>Expansion of existing markets.                            | Lead: Dept Industry<br>Support: Farmers, DLiv, NGOs, Dept cooperatives   |
|   |   |  | Farmers Registration   | Lead: DLiv<br>Support: Dept Industry, Farmers,   |

|  |   |   | Livestock industry working group  |
|--|---|---|---|
| b. Encourage locals to eat more local livestock product                            | Increased awareness and access to local livestock products  | Market sales  | Lead: Dept Health Support: DLiv, Dept Education, NGOs   |
| PRODUCT PREPARATION  |   | Directive: Improve preparation of livestock and livestock products for the domestic and international markets |   |
| 1. Ensure there are proper facilities to handle, process and prepare meat products | a. Encourage and build capacity for basic village level processing facilities, example drying, curing<br><br>b. Develop infrastructures to improve animal slaughter and product preparation | Support for infrastructure at village level<br><br>Financial support for animal slaughter infrastructure      | Increase capacity for processing<br><br>Improved and establish animal slaughter facilities                                |
|  | c. Enforce processing facility hygiene standards  | Financial support to support increased regulation of hygiene standards  | Installation of village level processing infrastructure<br><br>Number of established and refurbished slaughter facilities |
| d. Make sure the industry has a livestock and livestock product development plan   | department and administration resources   | Improved regulation monitoring of facilities  | Number of routine check   |
|  |   | Livestock and livestock product development plan  | formation of taskforce to spearhead development plan  |

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|  |  |   |  | industry WG, All stakeholders  |
| <b>Organic and High Welfare Farming and Organic Products</b>   |  |   |  |  |
| <i>Directive: Livestock farmers must understand what naturally organic and free range livestock farming systems are and the advantages of these techniques</i> |  |   |  |  |
| 1. Recognise that organic farming can also yield benefits in certain farming systems   | a. Promote organic livestock farming in subsectors that will yield premium returns (e.g. organic beef, free range pigs, free range poultry, goats) | land, livestock, water, pastures, farmers                 | Improved farmers awareness on organic and free range farming market prices | Lead: DLiv Support: Dept Industry, Dept Trade, Private Sector, Industry, Farmers |
| b. Improve market access for organic and free range livestock products   | organic & free range products  | Improved market access for organic and free range farmers | New markets. Expansion of existing markets.                                | Lead: Dept Trade Support: Dept Biosecurity, DLiv, Farmer, VIPA                   |
| c. Promote grass feed, chemical free and high welfare farming practices  | improved pastures  | Improve farming practices                                 | Farmers Registration   | Lead: DLiv Support: Farmers, NGOs  |

Objectives:

- (i) Livestock farmers understand and take advantage of breeding opportunities
- (ii) Livestock farmers in Vanuatu have access to improved genetics
- (iii) Current national genetic materials are maintained and improved
- (iv) Resilient local breeds that are well adapted to Vanuatu climate and environment are maintained

*Directive: Livestock farmers in Vanuatu are trained in appropriate breeding programs to improve production and ensure genetic diversity*

| Strategy | Outputs (Actions) | Resources | Outcomes | Early Indicator/s | Responsible Agency | Priority |
|----------|-------------------|-----------|----------|-------------------|--------------------|----------|
|----------|-------------------|-----------|----------|-------------------|--------------------|----------|

| ANIMAL BREEDING AND SELECTION  |   |   |  |   |   |  |
|--|---|---|--|---|---|--|
| Train livestock farmers in Vanuatu in appropriate breeding programs to improve production and ensure genetic diversity |   |   |  |   |   |  |
| 1. Ensure farmers are properly skilled to undertake their own breeding programs  | a. Promote the use of local pig breeds  | Development of genetic awareness materials                      | Increased local pig farming                        | Farmer Registration                                 | Lead: DLiv<br>Support: Industry, Farmers, NGOs, FSA   |  |
|  | b. Promote the use of local animals that have acclimatized to Vanuatu conditions  | Improved understanding amongst farmers climate resilient breeds | Farmer Registration                                | Lead: DLiv<br>Support: Industry, Farmers, NGOs, FSA |   |  |
|  | c. Promote the use of improved breeds with local breeds   | Improved understanding amongst farmers climate resilient breeds | Farmer Registration                                | Lead: DLiv<br>Support: Industry, Farmers, NGOs, FSA |   |  |
| GENETIC RESOURCES  |   |   |  |   |   |  |
| Increase production and distribution of improved livestock types   |   |   |  |   |   |  |
| 1. Recognize current efforts to provide genetically improved animals to smallholder livestock farmers                  | a. Livestock farmers must improve their pasture and grazing areas   | Training and awareness materials                                | Improved pastures for livestock                    | Farmer Registration                                 | Lead: DLiv<br>Support: VARTC, VAC, NGOs, Dept Biosecurity                                   |  |
|  | b. Livestock farmers must work with research institutions using local food ingredients to develop improved feeds for animals such as pigs and chicken | Funds and support for research into local feed                  | Local feed products available for farmers.         | Commissioning of research                           | Lead: VARTC<br>Support: VAC, DLiv, Private Sector, Industry, farmers, Nari, FAO, SPC, ACIAR |  |
|  | c. Assist with the distribution of genetically improved animals to farmers  | Finance to support the distribution of improved breeds          | Improved livestock genetics throughout the country | Farmer Registration                                 | Lead: DLiv<br>Support: VARTC, Donors, Dept Cooperatives                                     |  |

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|    | d. Promote the sharing of breeding animals between smallholder and commercial livestock producers to promote breeds suitable for Vanuatu conditions | Improved collaboration between small holder and commercial farmers.<br>Improved livestock genetics | Farmers Registration  | Lead: Farmers Support: Commercial Farmers, DLiv  |
| e. | Improve on the current work on animal breeding and selection undertaken by livestock farmers and research institutes                                | Finance to support research into genetics  | Improved livestock genetics throughout the country  | Farmers Registration<br>Lead: VARTC<br>Support: Farmers, DLiv, Dept Biosecurity, Industry, FSA             |
| f. | Promote improved livestock types, example animals with high feed conversion, prolific breeders, environmental tolerance etc.                        |  | Improved livestock genetics throughout the country  | Farmers Registration<br>Lead: DLiv<br>Support: VARTC, Industry, Dept Environment, Dept Biosecurity, FSA    |
| g. | Promote trade of genetic materials, example semen and embryo  | genetic materials  | Improved livestock genetics throughout the country  | Farmers Registration<br>Lead: industry<br>Support: Dept Biosecurity, DLiv, VARTC, Private Sector, Industry |
| h. | Assess farms to ensure there is adequate feed and water when distributing breeding stock  | Finance to support for farmers for infrastructure to improve farms                                 | Improved farms by improving animal welfare  | Loans for infrastructure.<br>Farmer Registration<br>Lead: Farmer<br>Support: Banks, DLiv, NGOs, Donors     |
| 2. | Note that Vanuatu requires that genetically modified animal & genetic materials must be properly managed  | a. Improve import assessment criteria for genetically modified organisms                           | Human resource support to revise and develop import protocols<br>Implementation of improved import protocol for GMO | Development of protocol<br>Lead: Dept Biosecurity<br>Support: DLiv, Private Sector, Industry, Farmers      |

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| 3. Recognise some livestock breeding centres to breed and distribute improved livestock in Vanuatu. | a. Sufficiently resource VARTC as the livestock breeding centre for Vanuatu  | Finances to ensure VARTC can extend their current research | Well managed and resourced VARTC                   | HRDP for VARTC                               | Lead: Board VARTC<br>Support: MALFFB, DLiv, Donors         |
|   | b. Make sure there is ongoing exchange of improved breeding stock amongst farmers                                      | Genetic awareness material                                 | Improved livestock genetics throughout the country | Farmers Registration                         | Lead: DLiv<br>Support: VARTC, VAC, NGOs, Dept Cooperatives |
|   | 4. Facilitate access to improved materials and technologies to expand artificial insemination of key livestock species | genetic materials  | Improved livestock genetics throughout the country | artificial insemination in practice          | Lead: Farmer Support: DLiv, Dept Biosecurity, Industry     |
|   | 5. Support current conservation efforts on national animal gene pool   | local pigs   | Ensure local pig breed is maintained               | Farmer Registration. Breeding Centre (VARTC) | Lead: DLiv<br>Support: Industry, Farmers, environment, VKS |
|   | a. Encourage stakeholders to access improved genetic materials from each other and from external markets               |  |  |  |  |
| a. Conserve the local pig gene pool   |  |  |  |  |  |

| Thematic Area: Animal Health, Animal Welfare and Public Health  |  |  |                            |  |
|---|--|--|----------------------------|--|
| Objective:  |  |  |                            |  |
| (i) Livestock in Vanuatu are properly managed, well-cared for and are healthy   |  |  |                            |  |
| Directive: Strengthen and maintain a good animal health status  | Outputs (Actions)  | Resources  | Outcomes                   | Early Indicator/s  |
| Strategy  |  |  |                            | Responsible Agency   |
| 1. Farmers and all stakeholders must understand that animal welfare issues are serious and they affect animal productivity. | a. Build proper stockyards, fencing, and provide animals with enough water and food daily. | Finance support for Farmers to access to improve infrastructure on farms | Improved farming practices | Number of stockyard constructed  |
|   |  |  |                            | Lead: Farmers<br>Support: Financial institutions, Donors, NGOs, DLiv, media, IGCIO |

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|    | b. Encourage farmers to keep their animals in suitable enclosures to avoid animals destroying properties.                                 | Awareness materials                                     | Improved farming practices.<br>Reduced incidence of damaged caused by stray animals | Farmers Registration.<br>Animal damage complaints  | Lead: DLiv<br>Support: Farmers, media, chiefs, law enforcement agencies     |
| c. | Establish, maintain and deliver animal health information systems   | Support development of animal health information system | improve animal welfare  | Implementation of animal health information System | Lead: Dept Biosecurity<br>Support: DLiv, NGOs, Industry, MALFFB ICT Network |
| d. | Develop and maintain a national animal health and disease database  | Finance support for Database officer                    | Maintained animal health and disease database                                       | Development of database and collection tools       | Lead: DLiv<br>Support: Dept Biosecurity, Farmers                            |
| e. | Develop a vibrant and pro-active animal health services   |   | Improved animal health extension throughout the country                             | Farm Visits/ and Training on animal welfare.       | Lead: DLiv<br>Support: Dept Biosecurity, Farmers                            |
| f. | Promote paravet training capacities in diagnosing, treatment and in monitoring animal diseases, as well as basic animal husbandry/welfare | Finance support to provide training                     | Improved capacity to deal with minor animal health problems                         | Participation in Paravet training                  | Lead: Dept Biosecurity<br>Support: DLiv, Farmers, Donors, SPC               |
| g. | Promote farmer training in basic animal disease recognition, treatment, health, hygiene and welfare                                       | Funding to support training                             |   | Participation in trainings                         | Lead: DLiv<br>Support: Dept Biosecurity, NGOs, VAC, WAP, SPC                |

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|    | h. Expand and improve national and provincial animal health capacities   | Support for training. Development of IEC Materials  | Number of Trained Paravets within province.   | Lead: DLiv<br>Support: Dept Biosecurity, Farmers, SPC, WAP, Donors  |
| i. | Make sure there are regular livestock health/veterinary officers visit to rural areas  | Resources for access to animal health   | Increased access from farmers to Vet services   | Farm Visits.<br><br>Lead: DLiv<br>Support: Dept Bio Security, Province  |
| j. | Make sure the government and other stakeholders have sufficient animal medication available and accessible to farmers  | Finance and ongoing budget to purchase medicines  | Ensured access to medicines for treatment of animals  | Medication record sheets.<br>Request for medicines<br><br>Lead: Dept Biosecurity<br>Support: DLiv, private clinic |
| k. | Farmer must eventually be able to afford their own veterinary medicines.   | Awareness materials   | Improved understanding amongst farms about the importance of animal health and direct link to increasing production | Farmers buys medicines<br><br>Lead: Farmer<br>Support: Dept Biosecurity, DLiv, industry                           |
| l. | Develop practical guidelines on how to prepare and care for livestock before, during and after a disaster (e.g. appropriate and secure shelter, supplementary feed/vitamins, veterinary care if injured, etc.) | Support human resources to develop guidelines and IEC Material for livestock in disasters | Improved understanding amongst farmers to look after livestock during a natural disaster                            | Lead: DLiv<br>Support: NDMO, FSAC, RRU, NGOs, Donors, WAP, SPC, PAAP  |

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| 2. Recognise that diagnostics work is an integral part of a good animal health and safety management system. | <p>a. Support the establishment of the national diagnostic capacity</p> <p>c. Revive disease monitoring systems to safeguard against exotic zoonotic diseases</p> <p>3. Recognise that animal movement within the country can spread animal disease into new localities or islands</p> | <p>Financial resources to establish diagnostic lab</p> <p>Funding SPC, FAO, WAP for ERP</p> <p>a. Establish internal quarantine measures and observe them to maintain environmental integrity.</p> <p>b. DLiv to work with Department of Biosecurity Vanuatu to jointly develop procedures to prevent spread of animal and plant diseases and organisms</p> | <p>Improved national capacity through the establishment of diagnostic lab</p> <p>Improved capacity to protect boarders from disease and pests</p> | <p>HRDP</p> <p>Emergency Response plan</p> <p>Development of guidelines/ regulations</p>   |
|  |  |   |   | <p>Lead: MALFFB<br/>Support: MTTCNVB, DLiv, Dept Biosecurity, PMO</p> <p>Lead: Dept Biosecurity<br/>Support: DLiv, Provincial authority, NDMO</p> <p>Lead: Biosecurity<br/>Support: DLiv, Farmers, Environment</p> <p>Lead: Biosecurity<br/>Support: DLiv, Farmers</p> |
| 5. Ensure there slaughterhouses and meat processing facilities are well resourced with trained               | <p>a. Enforce food and safety practices where meat products are prepared for sale</p>  |   | <p>Improved meat safety through market outlets</p>  | <p>Lead: Dept Biosecurity<br/>(Urban)/ DLiv (Rural)<br/>Support: Private Sector, Dept</p>  |

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| personnel in meat hygiene and food safety  |   | Human resource capacity to develop standards for rural butcheries   | Development of standards  | Industry, Dept Coops  |
|  |   |   |   | Lead: DLiv<br>Support: Dept Biosecurity   |
| 6. Encourage collaboration with national, regional and international organizations on animal health and welfare issues         | <p>a. Create linkages with World Animal Protection and other international organizations</p> <p>b. Develop process to maintain the quality of serum for use</p> <p>c. Awareness program to public of Meat Act and how animals are slaughtered</p> | <p>Improved collaboration with international organizations</p> <p>Funding for development of SOP</p> <p>Training of provincial officers Field equipment to carry out testing</p> <p>Financial Support for awareness program</p> | <p>Development of MoU's with international organizations</p> <p>Improved ability to undergo animal testing</p> <p>development SOP</p> | <p>Lead: DLiv<br/>Support: WAP, FAO, regional partners</p> <p>Lead: DLiv<br/>Support: Dept Biosecurity, DARD, Province, air Vanuatu</p> <p>Lead: DLiv<br/>Support: Farmers, Private Sector, Industry, Media, MALFFB ICT Network</p> |
| 7. Recognise that animal welfare and health of animals for recreational purposes and those domesticated as pets are paramount: | a. Ensure there are strict guidelines to manage animal welfare and health on animals used for recreational purposes such as horses and household pets   | Support to develop guidelines for animal used for recreation or domestic pets   | Improved animal health amongst domesticated animals   | Lead: DLiv<br>Support: Private Sector, Households   |

| Thematic Area: Land Use  |   |   |   |   |  |          |
|--|---|---|---|---|--|----------|
| Directive: Arable lands are effectively utilized to carry out livestock activities             |   |   |   |   |  |          |
| Strategy   | Outputs (Actions)   | Resources   | Outcomes  | Early Indicator/s   | Responsible Agency   | Priority |
| 1. Recognize that all arable lands should be utilized for agriculture and livestock production | <ul style="list-style-type: none"> <li>a. Find and make available all information on available lands which are suitable for livestock Data system</li> <li>b. Promote efficient use of accessible arable lands to develop livestock activities</li> <li>c. Promote integrated farming systems, example livestock and forestry trees.</li> <li>d. Work with Provincial authorities to enforce land zoning laws and to promote livestock farming</li> </ul> | <ul style="list-style-type: none"> <li>Increased land through zoning being made available for livestock farming</li> <li>Improved production on livestock zoned land</li> <li>Improved farming practices</li> <li>Support to develop zoning laws in all 6 provinces.</li> </ul> | <ul style="list-style-type: none"> <li>Registry of suitable livestock farming lands</li> <li>Registry of suitable livestock farming lands</li> <li>registration of farmers participating integrated farming</li> <li>Improved zoning within provinces. Improved regulation of zoning within provinces.</li> </ul> | <ul style="list-style-type: none"> <li>Registry of suitable livestock farming lands</li> <li>Registry of suitable livestock farming lands</li> <li>registration of farmers participating integrated farming</li> <li>Improved zoning within provinces. Improved regulation of zoning within provinces.</li> </ul> | <ul style="list-style-type: none"> <li>Lead: Dept Lands Support: DLiv, Private Sector, Environment, MALFFB ICT Network, Chef</li> <li>Lead: DLiv Support: Provincial Authorities, DARD, VIPA, environment, Chiefs</li> <li>Lead: DLiv Support: Dept Forestry, DARD, NGOs, Environment, Chiefs</li> <li>Lead: Provincial authorities Support: Dept Lands, DLiv, Dept Forestry, Environment, Chiefs</li> </ul> |          |

Objective:

(i) Maximise usage of arable lands for livestock activities

| 2. Recognise that the Province should mediate to improve the management of alienated land/livestock farming areas   | a. Use Provincial networks to negotiate for use of alienated lands  | Alienated land to become productive land                      | Land leases. Register land.  | Lead: Provincial authorities<br>Support: Dept Lands, DLiv, Chiefs  |
|---|---|---|--|--|
| 3. Local farmer should ensure farms are maintained free from noxious weed   | a. Enforce Biosecurity measures and processes so noxious weed or imported materials don't become an added burden to farmers   | Financial support to strengthen bio-security measures         | Improved regulation on bio-security measures   | Lead: Dept Biosecurity<br>Support: DLiv, NGOs, Environment, Chiefs   |
| <b>Thematic Area: Feed, Water and Nutrition</b>   |   |   |  |  |
| <p><b>Objective:</b><br/>           (i) Livestock in Vanuatu are fed sufficient, balanced and available feeds that optimize growth, productivity, health and welfare</p> <p><b>Directive:</b> Feed formulations are suitable for all types of livestock systems</p> |   |   |  |  |
| Strategy  | Outputs (Actions)   | Resources   | Outcomes   | Early Indicator/s  |
| <b>FEED FORMULATIONS AND FEEDING</b>  |   |   |  |  |
| 1. Encourage farmers to develop and use locally available materials to formulate feeds for their animals  | a. Promote the development of least cost livestock feed formulations<br><br>b. Promote the use of surplus agro-industrial foods and food products for livestock feeds | Support with resources for research<br><br>Awareness campaign | Local feed formulations accessible by farmers<br><br>To optimize usage of surplus food for animal feed | development of local feed formulations<br><br>Agreement with business for waste products to go to Farmer   |
|   |   |   |  | Lead: VARTC<br>Support: Private Sector, Industry, DLiv, NGOs<br><br>Lead: DLiv<br>Support: Provincial Authorities, Municipal Authorities, Private Sector, Food Technology Unit, NARI |

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|    | c. Encourage farmers to plant more crops for livestock feed  | Awareness campaign Communications officers                            | Increased local crop production to ensure sufficient feed for animals | local feed formation   | Lead: DLiv<br>Support: DARD, NGOs Farmers, VARTC, VAC        |
| d. | Encourage bulk buys of animal feeds through cooperatives or farming associations   | Farmers working together to reduce the price on imported feeds        | Association/ Cooperatives overseas orders                             | Lead: Farmer Support: Dept Cooperatives, DLiv                  |  |
| e. | Encourage the importation of raw materials to test and formulate animal feeds locally (including Iron and B12 deficiency)  | Support the research for feed formulation                             | Local feed formulations accessible by farmers                         | Market survey of feed availability                             | Lead: DLiv<br>Support: Dept Biosecurity, Diagnostic Lab      |
| f. | Encourage and support farmers and associations to build up a feed reserve as well as store vitamins and supplements to use in times disaster when most crops have been destroyed (e.g. coconuts) | Awareness campaign  | Ensuring animal feed availability during natural disasters            | Market survey of feed availability                             | Lead: Farmers Support: DLiv, NGOs NDMO, Dept of Cooperatives |
| g. | Ensure that feed formulation are properly managed and regulated  |   | Safe, balance feed for animals  | Development of guidelines for feed formulation management      | Lead: Dept Biosecurity<br>Support: DLiv, Commercial Farmers  |
| 2. | Recognise that fodder trees provide excellent animal feeds   | a. Promote the use of fodder trees as alternate source livestock feed | Awareness campaign  | Local materials are used to ensure sufficient feed for animals | Lead: DLiv<br>Support: Dept Forestry, NGOs, VARTC, VAC       |

| Directives: All livestock must have access to sufficient, adequate and clean drinking water   |   |  |   |                               |  |
|---|---|--|---|-------------------------------|--|
| 1. Note that water is an essential ingredient for animal farming  | a. Promote appropriate technologies to access and distribute water on farms   | Support for Farmers to access funds to improve water infrastructure on farms | Improved access to drinking water for animals | Farmers Registration Database | Lead: Farmers Support: Financial Institutions, Donors, DLiv, Dept Geology and Water      |
|   | b. Promote the use appropriate technologies to provide water in areas of Vanuatu that do not have adequate water resources  | Financial support for water infrastructure                                   | Water sources in all locations                | Water infrastructure database | Lead: Dept Geology and Water Support: Donors   |
|   | c. Collaborate with the Department in charge of rural water supply to roll out initiatives of the National Water Strategy (2008) including in remote and hilly pastures |  | Improved access to water                      |                               | Lead: Dept Geology and Water Dept Geology and Water Support: DLiv, Farmers, Donors, NGOs |
| <b>Thematic Area: Environment, Climate Change and Disaster Risk Management</b>  |   |  |   |                               |  |
| Objectives:   |   |  |   |                               |  |
| (i) The livestock sector proactively contributes to environmental integrity   |   |  |   |                               |  |
| (ii) The livestock sector proactively contributes to climate change adaptation and mitigation challenges and opportunities and DRM challenges in line with its commitments to the Sustainable Development Goals and the Sendai Framework for Disaster Risk Reduction. |   |  |   |                               |  |
| Directive: Livestock operations are managed in an environmentally friendly and sustainable manner   |   |  |   |                               |  |
| Strategy  | Outputs (Actions)   | Resources  | Outcomes                                      | Early Indicator/s             | Responsible Agency   |
| ENVIRONMENT   |   |  |   |                               | Priority   |

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| 1. Acknowledge that livestock activities and programs must support the progress in achieving the United Nations Framework Convention on Climate Change and United Nations Sustainable Development Goals | a. advise farmers that livestock activities must have minimal impact on the environment  | Awareness of environmental laws and best practice | More sustainable livestock farming | Lead: Dept Environment<br>Support: DLiv, NGOs Farmers                    |
|   | b. Promote environmentally friendly production systems including integrated crop management, integrated pest management, silviculture, and organic farming | Training and awareness campaign                   | Improved farming systems           | Lead: Farmers Support: DLiv, Dept Forestry, DARD, Dept Biosecurity, NGOs |
| 2. Recognise the conservation and use of traditional practices in livestock farming.  | a. Encourage livestock farming systems that promote local traditional cropping patterns  | Development of resources                          | Improved farming systems           | Lead: Farmers Support: DLiv, Dept Forestry, DARD, NGOs                   |
| <b>CLIMATE CHANGE AND DISASTER RISK MANAGEMENT</b>  |  |   |                                    |  |
| Directive: Climate Change adaptation and mitigation issues are integrated into livestock sector   |  |   |                                    |  |

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| 1. Ensure farmers fully understand and acknowledge the impact of climate change on farming systems | <p>a. Educate farmers to change their mind set on farming from 'crisis management or response' to 'risk reduction and resilience-building' in line with Vanuatu's commitments to the Sendai Framework for Disaster Risk Reduction</p> <p>b. Carry out ongoing training and awareness to farmers on climate change and disaster impacts to livestock and teach them adaptive coping measures</p> <p>c. Facilitate training for relevant government staff through a ToT model of the Livestock Emergency Guidelines and Standards (LEGs)</p> <p>d. Ensure that coordination mechanisms are in place to ensure that livestock needs are adequately assessed and met in disasters while focussing on disaster risk reduction and preparedness measures</p> | <p>Development of resources</p> <p>Increased understanding amongst farmers risk reduction farming</p> | <p>Lead: DLiv<br/>Support: Farmers, NDMO, NGOs, WAP, SPC, FAO, regional partners</p> <p>Lead: DLiv<br/>Support: Farmers, VMGD, NDMO, NGOs, media, MALFFB ICT Network, OGCIO, provincial disaster officers</p> <p>Participant attending training</p> <p>Assessment following disaster reflect the needs of animals</p> |
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### **Thematic Area: Finance and Planning**

Objective:

(i) The livestock sector has access to adequate financial resources for its development

#### **Directive: Facilitate livestock credit and financing opportunities for farmers**

| Strategy  | Outputs (Actions)  | Resources   | Outcomes   | Early Indicator/s   | Responsible Agency | Priority |
|---|--|---|--|---|--------------------|----------|
| <b>ACCESS TO CREDIT AND FUNDING</b>                               |  |   |  |   |                    |          |
| 1. Ensure farmers improve their understanding of access to credit | <p>a. Advocate for livestock farmers representation on the loan review/approval boards of local credit-providing institutions</p> <p>b. Encourage and promote credit institution to fund livestock activities</p> <p>c. Encourage farmers to utilize proper leases mechanism on their lands to obtain loans from a bank or financial institutions</p> <p>d. Seek donor funding that will benefit smallholder farmers and local communities</p> <p>e. Conduct financial literacy trainings throughout the country</p> | <p>Farmers representation on board of VAB</p> <p>Support for farmers to develop business plans and loan application</p> <p>Increased access to loans for livestock farmers</p> <p>Funding</p> <p>Financial support to run trainings</p> | <p>Minutes Board Meeting</p> <p>Increased loans allocated to livestock farming</p> <p>Increased access to loans for livestock farmers</p> <p>Increased support for smallholder farmers</p> <p>Increased financial literacy amongst farmers</p> | <p>Lead: MALFFB<br/>Support: MTTCNVB, VAB, DLiv</p> <p>Lead: VAB/<br/>Financial institutions<br/>Support: MALFFB,<br/>MTTCNVB, DLiv,<br/>RB, NGOs</p> <p>Lead: Farmers<br/>Support: MALFFB,<br/>DLiv, Dept Lands,<br/>VAB/ Financial<br/>Institutions,<br/>Province, Chiefs</p> <p>Lead: DSPPAC<br/>Support: DLiv, RB,<br/>NGOs, Donors</p> <p>Lead: NBV<br/>Support:<br/>Vanwoods, TVET,<br/>VCCI, Dept<br/>Cooperatives</p> |                    |          |

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| 2. Recognise that a shift in organizational practices can improve farming                             | <p>a. Work with livestock farmers to develop a simple lending scheme to help develop their farming activities</p> <p>b. Promote public, private partnership farming arrangement</p>                        | Financial support | Increased access to loans for livestock farmers   | Applications and approvals   |
| 3. Foster partnerships  | <p>a. Make sure that development partner assistance to farmers are provided in a coordinated manner</p>  | Donor Support     | Improved coordination of donor support within the livestock sector  | <p>Appropriation of donor funds</p>  |
|   |  |                   |   | <p>Lead: Dept Cooperatives<br/>Support: DLiv, Microfinance institutions</p>            |
|   |  |                   |   | <p>Lead: VIPA<br/>Support: Dept Lands, DLiv, DSPAC, DARD, Dept Forestry, Provinces</p> |
|   |  |                   |   | <p>Lead: DSPPAC<br/>Support: DLiv, Donors, MALFFB PMU, RRU</p>                         |
| <b>INSURANCE AND FINANCING</b>  |  |                   |   |  |
| Directive: Facilitate livestock credit and financing opportunities for farmers                        |  |                   |   |  |
| 1. Ensure livestock farmers have adequate information on insurance financing for livestock activities | <p>a. Encourage livestock farmers to explore finance risk mitigation measures</p> <p>b. The proposed livestock legislation must have an enforcement section on risk mitigation measures and insurance.</p> |                   | <p>Farmers making informed decision about insurance and other risk mitigation measures</p> <p>Risk Mitigation incorporated into legislation and decision making</p> | <p>Farmer Registration Database</p> <p>Development of legislation</p>                  |
|   |  |                   |   | <p>Lead: Private Sector<br/>Support: DLiv, Farmers</p>                                 |
|   |  |                   |   | <p>Lead: DLiv<br/>Support: SLO, Private Sector, Industry, MoCCA</p>                    |

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|    | c. Search and find out how other countries are insuring their farming activities                              | Explore insurance options   | Concept for insurance model | Lead: MALFFB<br>Support: DLiv, DARD, Farmers, Dept Cooperatives |
| d. | Review, adapt and refine findings on farm activities insurance to suit local conditions and test if it works. | Donor Support<br><br>Tested and affordable option for insurance for Vanuatu farmers | pilot insurance scheme      | Lead: MALFFB<br>Support: DLiv, DARD, Farmers, Dept Cooperatives |
| e. | Develop information packages to provide awareness on insurance  | Development of resources<br><br>Greater understanding of insurance amongst farmers  | Resources developed         | Lead: Private Sector<br>Support: DLiv, Farmers, media           |

| Thematic Area: Institutional Setup and Governance  |   |   |                           |   |
|--|---|---|---------------------------|---|
| Objectives:  |   |   |                           |   |
| (i) The livestock sector is well-governed and guided by effective legislation and strong compliance<br>(ii) The livestock sector is well coordinated and collaborates with other sectors |   |   |                           |   |
| Directive: The Vanuatu Government is responsible for regulating and facilitating the livestock sector in Vanuatu   |   |   |                           |   |
| Strategy   | Outputs (Actions)   | Resources   | Outcomes                  | Early Indicator/s   |
| SECTOR ADMINISTRATION AND GOVERNANCE   |   |   |                           |   |
| 1. Ensure there are adequate legislative structures and framework to implement the National Livestock Policy   | a. The Department of Livestock must have an effective and productive human resource workforce | Financial budget resources to ensure human resources and operational expenses | Improved service delivery | Restructure Corporate, Business and Work Plans            |
|  |   |   |                           | Lead: DLiv<br>Support: PSC, MALFFB, MoFEM, DSPPAC, Donors |

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|  | b. The industry standards for livestock development, example Good Agricultural Practices (GAP), meat hygiene | compliance officers                          | Improved compliance to standards, practices and regulations | Infringements | Lead: DLiv<br>Support: All Stakeholders                |
|  | c. The government must be well resourced to enforce laws   | Financial resources / budgets for compliance | Livestock and relating laws are well enforced               |               | Lead: DLiv<br>Support: MALFFB, Biosecurity, PSC, MoFEM |
| <b>SECTOR COORDINATION</b>   |  |  |   |               |  |
| Directive: Effective coordination and engagement with livestock sector |  |  |   |               |  |

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| 1. Recognize and promote a Vanuatu Livestock Advisory Board (VLAB) as the national representative body to assist the government develop the livestock sector: DLiv, MALFFB, Stakeholders | a. The members of the VLAB shall include:<br>1) 6 provincial reps<br>2) 2 large producers<br>3) 1 PVO<br>4) 1 Director of DLiv<br>5) 1 abattoirs rep<br>6) 1 butchery rep<br>7) 1 Director of DTI<br>8) 2 DGs (Agriculture and Trade)<br>o Allow for observers/<br>meetings<br>o 12 voting members<br>o Review composition<br>during review of policy<br>o Use ITC to improve<br>communication<br>o Use people with<br>experience on Board<br>o Hold meetings in<br>other provinces<br>o Include women and<br>vulnerable groups reps<br>o Ensure there is a small<br>livestock rep on the<br>Board | Financial and ICT support for meetings. | Well-functioning and efficient board to govern livestock matters | TOR Membership nominations Meeting Decisions and Minutes | Lead: DLiv Support: Provincial Authorities, MTTCNVB, MALFFB, Farmers |
|  | b. Develop a governance structure for VLAB (annual meeting)  |   | Effective body to support Livestock industry                     | TOR Membership nominations Meeting Decisions and Minutes | Lead DLiv Support: MALFFB  |

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| 2. Ensure that there are proper coordination mechanisms that are used regularly in the Department of Livestock and the livestock organization | a. The Department of Livestock and livestock stakeholders must have agreed coordinating mechanisms | Effective coordination within the Livestock Sector   | Annual Reviews                                   | Lead: DLiv<br>Support: Sector  |
|   | b. Develop a subsidy programme to fund livestock activities  | Resources to develop feasibility of subsidies        | Commission of feasibility study                  | Lead: Dept Liv<br>Support: MALFFB,<br>Dept Industry,<br>Dept Customs and<br>Inland Revenue |
|   | c. Explore avenues to set up a livestock development fund  | Resources to develop feasibility of development fund | Improved access to funding to support the sector | Lead DLiv<br>Support: MALFFB,<br>DSPPAC, MFEM  |
|   |  |  |  |  |

| Thematic Area: Communication, Extension, Awareness and Training   |   |                             |   |   |
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| Objective:  |   |                             |   |   |
| (i) Livestock stakeholders are competent and capable of applying their skill to improve on developments in the industry |   |                             |   |   |
| (ii) The public is well-informed and knowledgeable on livestock issues  |   |                             |   |   |
| (iii) The formal and non-formal extension service effectively meets farmer needs  |   |                             |   |   |
| Directive: Undertake the Livestock Status Assessment regular  |   |                             |   |   |
| Strategy  | Outputs (Actions)   | Resources                   | Outcomes  | Early Indicator/s   |
| <i>LIVESTOCK STATUS ASSESSMENT</i>  |   |                             |   |   |
| 1. Facilitate a livestock census every five years   | a. Engage all stakeholders to conduct a census every five years | Allocated budget for census | Improved data collection to improve decision making | Baseline  |
|   |   |                             |   | Lead: VNSO<br>Support: DLiv,<br>MALFFB, Farmers,<br>Industry, Province,<br>DSPPAC |

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|  | b. Use provincial networks to support data collection during the census   |  | Provincial officers involved in census data collection  | Lead: Provincial Authorities<br>Support: DLiv. VNSO  |
| 2. Ensure that the Department of Livestock has access to a pool of livestock experts | a. The Department of Livestock to develop a list of livestock experts which it can call upon when needed  | List of expert that understand the Vanuatu Context and proven ability to support the sector  | Identification of experts   | Lead: DLiv<br>Support: MALFFB, NGOs, FAO, SPC  |
| <b>TRAINING AND EXTENSION SERVICES</b>   |   |  |   |  |
| Directive: Provide training and extension information to all livestock stakeholders  |   |  |   |  |
| 1. Advocate for an effective, efficient and sustainable extension system development | a. Strengthen Provincial livestock extension services<br><br>b. Collaborate with all stakeholders to deliver effective extension services<br><br>c. Promote and adopt the use of technologies to communicate and provide extension services<br><br>d. Organise and facilitate farmers field study trips for them to observe how their counterparts neighbouring countries are raising their livestock | Resources to strengthen extension services<br><br>Resources to strengthen extension services<br><br>Resources to strengthen extension services<br><br>Financial support for twinning exercised | Strong and efficient extension service<br><br>Farmers satisfaction vacant positions filled<br><br>Partnerships or MoA Agreements in place with partners<br><br>Number of extension services delivered by SMS, Internet, E-Gov systems | Lead: DLiv<br>Support: PSC, NGOs<br><br>Lead: DLiv<br>Support: MALFFB, NGOs, VAC, VARTC<br><br>Lead: DLiv<br>Support: MALFFB ICT Network, OGCIO, Media, Telecommunications, NGOs, Donors<br><br>Lead: DLiv<br>Support: Farmers, Donors |

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| 2. Recognize that information and extension work for rural based information sharing does not need to be approved and certified by VQA | a. All training and awareness materials developed for livestock farmers extension services are not subjected to VQA requirements<br><br>b. Delivery of farmer livestock extension services are not subjected to VQA requirements | Recognising both formal and informal training                               | Development of materials<br><br>Agreement with VQA regarding livestock training                          |
| 3. Advocate strongly for a human resource development plan to address current skill gaps: DLiv, PSC, MALFFB                            | a. Identify training needs and facilitate targeted trainings<br><br>b. Ensure research findings reach the farmers and academia, either through dissemination of information, demonstration plots, field days etc                 | Fund allocation for training and development of staff                       | HRDP Number of trainings for staff<br><br>Improved transfer of knowledge from research to farmers        |
| 4. Promote livestock farming in schools and training institutions as a possible career path  | a. Work with schools to promote livestock farming, research and development  | Increased understanding and awareness of livestock farming as a career path | Number of School with livestock farming activities<br><br>Lead: MoE<br>Support: VAC, DLiv, MALFFB, VARTC |

### **Thematic Area: Research**

#### Objective:

(i) The Livestock sector benefits from targeted and collaborative research programs

#### Directive: Conduct targeted and applied research in identified areas of the livestock sector

| Strategy   | Outputs (Actions)  | Resources                                   | Outcomes   | Early Indicator/s   | Responsible Agency  | Priority |
|--|--|---|--|---|---|----------|
| 1. Advocate for the establishment of a scientific research council   | a. Work with VKS and the Departments under MALFFB and the Department of Environmental Protection and Conservation to establish a scientific research council   | Resources to establish the research council | Research council that overseas all research in Vanuatu and ensure finding are available to stakeholders in Vanuatu | Establishment of research council                               | Lead: VKS<br>Support: DEPC, MALFFB, DLiv, DARD, VARTC   |          |
| 2. Encourage international research centres to fund, support and utilize domestic livestock research facilities/institutions | a. Strengthen and strategically plan research and technical cooperation with regional technical agencies on key livestock issues   |   | Improved collaboration with regional crop agencies   | Establishment of MoU's for the cooperation with regional bodies | Lead: DLiv<br>Support: VARTC, MALFFB, SPC, FAO, DARD, Dept Forestry, regional partners, NARI, ACIAR |          |
| 3. Encourage on-farm research and development  | b. Develop and enforce research protocols and guidelines that ensure livestock research results are returned to Vanuatu to benefit Vanuatu farmers.<br><br>a. Ensure that there is capacity in country to carryout researches to support farmers |   | Ethical research undertaken in Vanuatu   | development of research protocols                               | Lead: VKS<br>Support: DEPC, MALFFB, DLiv, DARD, VARTC   |          |
|  |  | Funding for scholarships                    | Improved capacity to carry out formal and informal research (including documentation)                              | Documentation of on farm research                               | Lead: VARTC<br>Support: MALFFB, DLiv, DARD, MoE, VAC  |          |

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|  | b. Conduct adaptive research and development on the viability of using local feed, feedlot, supplement feeding and alternate feed | Resources to conduct research | Improved access to animal feed | commissioning of research  | Lead: VARTC<br>Support: VAC, DLiv, NGOs |
| c. Promote research and development on pasture and weed management | Resources to conduct research   | Improved pasture              | research undertaken            | Lead: DLiv<br>Support: Dept Biosecurity, NGOs, VARTC, VAC, ACIAR |   |

### Thematic Area: Infrastructure and Technology

#### Objective:

(i) A vibrant livestock industry using appropriate Infrastructure and Technology

Directive: Develop and maintain accessible and appropriate infrastructure to develop the livestock industry

| Strategy   | Outputs (Actions)  | Resources | Outcomes  | Early Indicator/s              | Responsible Agency   | Priority |
|--|--|-----------|---|--------------------------------|--|----------|
| <b>INFRASTRUCTURE</b>  |  |           |   |                                |  |          |
| 1. Ensure existing structures are well maintained:<br>Stakeholders, DLiv, Provincial governments | a. Take a stocktake of current facilities that promote livestock development |           | Improved understanding of what is available within the sector | Asset register for the sector' | Lead: DLiv<br>Support: Farmers, Province, VARTC, VAC, MALFFB |          |
|  | b. Explore avenues to upgrade and maintain existing facilities               | Funding   | Improved infrastructure for the sector                        | Asset register for the sector' | Lead: DLiv<br>Support: Farmers, Province, VARTC, VAC, MALFFB |          |

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|  | c. Conduct a feasibility undertaking to assess the need to build new multipurpose storage and slaughter facilities throughout the country                  | Funding              | Strategy to provide adequate slaughter facilities to the country | commission of feasibility   | Lead: DLiv<br>Support: Province, industry                 |  |
| d.   | Encourage the upgrade of and improvement of transport infrastructure, example wharves, airstrips, roads, sea transport) in key livestock producing areas   | Allocation of budget | Improved infrastructure  | Infrastructure improvement plan                                       | Lead: MIPU<br>Support: MALFFB, DLiv, DARD, Donors         |  |
| e.   | Promote the use of appropriately equipped and designed mobile facilities to manage and transport livestock and livestock products, example, portable yards |                      | Improved transportation of animals and animal products           | Infrastructures improvement plan                                      | Lead: DLiv<br>Support: Ports and Harbor, Public transport |  |
| f.   | Work with MIPU to identify productive area access road to support the livestock industry;  | Funding              | Improved access to productive areas                              | Infrastructure improvement plan                                       | Lead: MIPU<br>Support: DLiv, MALFFB, Province             |  |
| g.   | Transport animals and animal products on certified and worthy land and sea vessels.  |                      | Improved animal transportation                                   | Development of criteria for certification<br>Certified transport list | Lead: DLiv<br>Support: Ports and Harbor, Public transport |  |
| <b>TECHNOLOGY</b>  |  |                      |  |   |   |  |
| Directive: Effective use of current and new technology for the development of the livestock sector |  |                      |  |   |   |  |

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| 1. Recognise that technologies can help to improve farming and promote livestock development | a. Explore and promote the use of efficient and cost effective technology for livestock development   | resources for TA to assist the development of technology plan         | Improved use of technology to deliver livestock services  | livestock and technology plan developed                            | Lead: DLiv<br>Support: OGICIO, Private Sector, MALFFB, Donors     |
|  | b. Promote the use animal power and mechanisation   | Improved production   | Asset register  | Lead: DLiv<br>Support: Farmers, DARD                               |   |
|  | c. Promote the importance and use of renewable energy to livestock farmers  | Efficient farming   | Asset register  | Lead: Dept Energy<br>Support: Forestry, DARD, DLiv, Private sector |   |
|  | d. Integrate information, communication and technology (ICT) as a tool for livestock development  | resources for TA to assist the development of technology plan         | Improved use for technology to deliver livestock services | livestock and technology plan developed                            | Lead: DLiv<br>Support: OGICIO, Private Sector, MALFFB ICT Network |
|  | e. Promote 'local technologies' to assist with livestock development, example method of leading 100 cattle heads from Big Bay on Santo to Luganville. | Livestock industry that is innovative and merges with custom practice | Documenting of local or custom technologies               | Lead: DLiv<br>Support: Farmers                                     |   |
|  |   |   |   |  |   |

### Thematic Area: Women and livestock development

Objective:

(i) Women are involved in all aspect of livestock business

Directive: Women are involved in all aspect of livestock business

| Strategy                              | Outputs (Actions) | Resources | Outcomes | Early Indicator/s | Responsible Agency | Priority |
|---------------------------------------|-------------------|-----------|----------|-------------------|--------------------|----------|
| <b>WOMEN IN LIVESTOCK DEVELOPMENT</b> |                   |           |          |                   |                    |          |

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|---|---|---|---|--|---|
| 1. Recognize the role women currently play in the development of the livestock sector | a. Encourage women to actively participate in livestock development in the public sector  | Awareness & learning materials on women's participation   | awareness campaigns and dissemination of information                | change in number of women participating                      | Lead: DLiv<br>Support: MALFFB, DARD, SPC, VNCW, Dept Women, Ministry Youth and Sport                                    |
|   | b. Promote particular livestock species that will appeal to women and women groups to attract them into livestock farming                                     | Awareness and promotional materials of alternative livestock farming                                | workshops, short courses on alternative farm choices given to women | change in number of women participating                      | Lead: DLiv<br>Support: MALFFB, DARD, SPC, VNCW, Dept Women, Ministry Youth and Sport                                    |
|   | c. Encourage and empower rural women to engage in the livestock industry  | available land. Knowledge materials   | negotiations for use of land. Access to livestock species           | change in numbers of rural women in livestock                | Lead: DLiv<br>Support: MALFFB, DARD, SPC, VNCW, Dept Women, Ministry Youth and Sport                                    |
|   | d. Mainstream gender considerations into all small-scale livestock operations and programs  | promotional learning materials  | support and negotiations of use of land.                            | change in numbers of people in small scale operations        | Lead: DLiv<br>Support: MALFFB, DARD, SPC, VNCW, Dept Women, Ministry Youth and Sport                                    |
|   | <b>OTHER VULNERABLE GROUP PARTICIPATION</b>   |   |   |  |   |
|   | <i>Directive: Young people and people with special abilities utilize their full potential and are contributing to the development of the livestock sector</i> |   |   |  |   |
|   | 1. Recognise the role young people and people with special abilities play in the development of the livestock sector  | a. Promote livestock farming amongst young people, especially in rural training centres and schools | Learning materials for schools and training centres                 | young people have practical skills and learning in livestock | Lead: Ministry of Youth and Sport<br>Support: DLiv, VARTC, Dept Education, Ministry of youth and sport, NGOs, VRTC, VAC |

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|  | b. Collaborate with NGOs and other set up or institutions to create opportunities for young people and people with special abilities to become actively involved in the livestock business. | schools and learning centres. Learning materials. Professional trainers | young people Participation in training                                 | Lead: Ministry Youth and Sport Support: NGOs, DLiv, VAC               |
|  | c. Make sure there is compliance with ILO conventions when using young people in livestock development activities.  | Compliance rule book, Learning materials                                | Making young people know their rights and recognising their potentials | Lead: ILO Support: Farmers, DLiv, Sector, Ministry of Youth and Sport |

| Thematic Area: Investment  |   |           |  |  |
|--|---|-----------|--|--|
| Objective:   |   |           |  |  |
| (i) There is sufficient investment and growth in the livestock sector in Vanuatu                                 |   |           |  |  |
| Directive: Invest sufficiently in production, processing and value-addition                                      |   |           |  |  |
| Strategy   | Outputs (Actions)   | Resources | Outcomes                               | Early Indicator/s Responsible Agency Priority  |
| <b>INVESTMENT INITIATIVES</b>  |   |           |  |  |
| 1. Encourage investments in product processing, product upgrading and value addition: Stakeholders, MALFFB, DLiv | a. Identify investment opportunities in product processing and value addition |           | capitalize on investment opportunities | investment into processing and value adding facilities<br>Lead: Private Sector<br>Support: Industry, MALFFB, DLiv, DARD, Farmers, Industry |
|  | b. Promote business opportunities in value addition to potential investors.   |           | capitalize on investment opportunities | investment into processing and value adding<br>Lead: Private Sector<br>Support: Industry, MALFFB, DLiv,                                    |

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|--|---|---|--|---|---|
|  |   | DARD, Farmers,<br>VIPA  |  |   |   |
| <b>PROVINCIAL Initiatives</b>  |   |   |  |   |   |
| Directive: Provinces are actively engaged in livestock initiatives that best suit their respective provinces                               |   |   |  |   |   |
| 1. Recognise that each province has its unique development issues that it wanted captured to promote livestock development to its citizens | <p>a. Facilitate the shipment of livestock from remote areas to slaughter facilities</p> <p>b. Recognize that certain farmers have improved breeds of animals on their farms and can be called upon to provide genetically improved animals to other farmers in their respective provinces.</p> <p>c. Develop good awareness materials including DVDs to assist in effective extension work throughout the province</p> | <p>Funding</p> <p>Improved animal welfare and public health</p> <p>genetically improved livestock</p> <p>Funding for communication support and multi-media activities</p> | <p>Abattoir slaughter records</p> <p>Improved breeding stock</p> <p>sharing of improved genetics</p> <p>Improved extension materials</p> | <p>Lead: Farmer Support: DLiv, Transport Companies</p> <p>Lead: Commercial Farmers Support: Farmers, DLiv</p> <p>Lead: DLiv</p> <p>Development of DVD's</p> | <p>Lead: Farmer Support: DLiv, Transport Companies</p> <p>Lead: Commercial Farmers Support: Farmers, DLiv</p> <p>Lead: DLiv</p> <p>Support: Farmers, NGOs, Donors, Media. VBTC, SPC, FAO, Regional Partners</p> |

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|   | d. Review the Meat Industry Act to recognise the establishment of approved slaughter facilities in the provinces.    | Improved animal welfare and public health | Revision of Meat Act                            | Lead: Dept Biosecurity<br>Support: DLiv, Province, SLO |
| <b>THE LIVESTOCK DEVELOPMENT INITIATIVE</b>   |  |   |   |  |
| Directive: Declare 2016 hemi launching Yia blong ol Laefstock in Vanuatu  |  |   |   |  |
| 1. Facilitate government declaration of the year 2016 dedicated to the theme 'Yia blong ol smolholda fama mo smol laefstok' | a. Use the 2016 Declaration as impetus to drive the livestock agenda to feature more prominently                     | Funding for activities                    | Invigorated livestock industry                  | 2016 program Funding                                   |
|   | b. Develop programs and activities that promote livestock using the Yia 2016 initiative                              | awareness materials                       | Achievable and engaging program to support 2016 | 2016 program Funding                                   |
|   | c. Collaborate with national and regional organizations to promote smallholder livestock farmers and small livestock | awareness materials                       | Achievable and engaging program to support 2017 | Funding support  |
|   |  | Funding for activities                    |   | Lead: DLiv<br>Support: Regional Partners               |

#### Thematic Area: Monitoring and Evaluation

Objective:

(ii) Information on programs, activities and innovations in the livestock industry are effectively captured and utilize to develop the industry

Directive: There are robust sufficient mechanisms to capture information and statistics on aspects of the livestock industry development

| Strategy          | Outputs (Actions) | Resources | Outcomes | Early Indicator/s | Responsible Agency | Priority |
|-------------------|-------------------|-----------|----------|-------------------|--------------------|----------|
| <b>MONITORING</b> |                   |           |          |                   |                    |          |

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| 1. Recognise that analysing and monitoring information is crucial for effective implementation of the livestock policy | a. Develop capacity building for farmers to provide data to the DLiv<br><br>b. There is regular information feed to the central database<br><br>c. Improve the data collection mechanism from stakeholders to the central agencies<br><br>d. Engage an independent organisation to monitor and evaluate the policy every 3 – 5 years | Training<br><br>Database Officer<br><br>Funding to engage independent monitoring | Two way communication<br><br>up to date livestock sector information<br><br>more coordinated and informed livestock industry<br><br>living policy document that is achievable and able to address changing needs within the sector | Development of training program<br><br>Development of surveys and database<br><br>Development of mechanism to collect information<br><br>Engagement of independent monitor |
| 2. Respect the sensitive of some information of information that is provided to central agencies                       | a. Ensure confidential information that may compromise business positions of certain business.   |  | Coordinated sector that protect the confidentiality of stakeholders  | Guideline for confidential material  |
|  |  |  |  | Lead: DLiv<br>Support: NGOs, Farmers   |
|  |  |  |  | Lead: DLiv<br>Support: VNSO, Province, Farmers   |
|  |  |  |  | Lead: DLiv<br>Support: DSPPAC, VNSO, OGCI, MALFFB  |
|  |  |  |  | Lead: DLiv<br>Support: DSPPAC, Donors  |
|  |  |  |  | Lead: VNSO<br>Support: All Stakeholder   |
|  |  |  |  | Lead: DLiv<br>Support: DSPPAC, Donors, All Stakeholders  |
|  |  |  |  | Lead: DLiv<br>Support: DSPPAC, Donors, All Stakeholders  |
| <b>EVALUATION</b>  |  |  |  |  |
| Directive: All data and information are regularly reviewed to assess the development in the industry                   |  |  |  |  |
| 1. The National Livestock Policy will be regularly reviewed  | a. The NLP will be reviewed and evaluated at the end of the third year of initial implementation<br><br>b. The NLP is a 15 year policy that will be reviewed at regular interval   | Funding to support the evaluation  | living policy document that is achievable and able to address changing needs within the sector<br><br>living policy document that is achievable and able to address changing needs within the sector                               | Revision of document<br><br>Revision of document   |





