2021 - 2023
DEPARTMENT OF CLIMATE CHANGE
STRATEGIC PLAN

A Sustainable and Climate Resilient Vanuatu
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A Sustainable and Climate Resilient Vanuatu
The development of this Government of Vanuatu (GoV), The Department of Climate Change (DoCC) Strategic Plan (SP): 2021-2023 was financially supported by the United States Agency for International Development (USAID) through the Pacific Community (SPC) Institutional Strengthening for Pacific Island Countries to Adapt to Climate Change (ISACC) Project.

The Strategic Plan has been drafted and prepared by Subbarao Consulting Services (SCS), New Zealand, with guidance from the Department of Climate Change.

The development of this Strategic Plan would not have been possible without the support and guidance received from the national stakeholders of Vanuatu who were consulted and participated in the development of the plan. Specifically, the team wish to thank the Director and staff of the Department of Climate Change; stakeholders from the Ministry of Climate Change; relevant national line agency stakeholders; development partners; civil society organizations (CSOs); and the private sector.
Vanuatu is already experiencing and is expected to face multiple impacts of an intensifying climate in the years to come. It is paramount that we as a nation build up our resilience to manage, adapt or exploit benefits of the worsening impacts posed by a changing climate.

Similarly, Vanuatu’s development aspirations are wide-ranging. We seek to grow our economy, expand networks of high-quality infrastructure, increase access to essential services, create and sustain employment for our people, and protect our natural environment. None of these are standalone aspirations. Rather, they are all deeply inter-connected strategic objectives.

The Vanuatu Government has already mapped out how we plan to implement our development agenda through Vanuatu’s National Sustainable Development Plan 2016 - 2030. Vanuatu’s National Climate Change and Disaster Risk Reduction Policy 2016 – 2030 further complements and guides climate change mainstreaming within the development landscape. Similarly, our Nationally Determined Contribution (NDC) to reduce Greenhouse Gases (GHGs) emissions under the Paris Agreement (PA) acknowledges and accounts for the impacts on climate and our aspiration for climate resilient development.

This strategic plan document presents a more detailed and deliberate articulation of Vanuatu’s day to day operational priorities in reducing present and future climate risks, while maximizing our long-term gains in development. The Vanuatu Department of Climate Change Strategic Plan 2021 – 2023 sets out an “interwoven approach” to resilient development that seeks to deepen engagement between different actors, from governments, to civil society organizations, to the private sector, to individual citizens.

By emphasizing new forms of collaboration, this document streamlines traditional roles and responsibilities by capitalizing on natural commonalities and expands access to an ever-growing body of knowledge and experiences by aligning incentives and values in pursuit of a collective vision for a more resilient Vanuatu.

It is envisaged that our Strategic Plan 2021 – 2023 provides clear directions to all stakeholders for the next three (3) years. We look forward to enhanced partnerships in working towards targets stipulated within this Strategic Plan and, importantly in contributing to our national sustainable development goals.

Mike Sam Waiwai
Director
Department of Climate Change
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Executive Summary

The Department of Climate Change (DoCC) has been established as part of the Government of Vanuatu’s ongoing meaningful efforts for enhancing national resilience in the face of global climate change impacts. The department has been formed and mandated as per the ‘Meteorology, Geological Hazards and Climate Change Act - No.25 of 2016 (Climate Change Act)’.

The DoCC has developed a three-year Strategic Plan (SP) (2021-2023) in order to align Vanuatu’s climate change priorities along with the activities of the newly established department. The strategic plan will be used by the department as a guide for alignment of resources, programs and activities along with national climate change priorities.

“Strategic Plan of the DoCC represents an integrated set of strategic goals and operational objectives and activities needed to achieve it’s ‘mission’ and ‘vision’.

Mission

“To Promote an Enabling Environment Encompassing Climate Governance, Adaptation and Mitigation Approaches via Inclusive and Equitable Services”

Vision

“A Sustainable and Climate Resilient Vanuatu”

The DOCC’s SP aligns with the National Sustainable Development Plan (NSDP), corporate plan for the Ministry of Climate Change, relevant national and regional policies/frameworks including regional framework for resilient development in the Pacific and the global Sustainable Development Goals (SDGs).

The SP development adopted a multi-step development process and methodology including guidance from the National Planning Framework (NPF); Monitoring & Evaluation Policy (MEP); common strategic planning methodologies and the insights gained by review and analysis of other strategic plans in Vanuatu along with international best practices and stakeholder (external and internal) observations and inputs.

The SP defines the responsibilities of the DoCC in terms of objectives, goals, priorities, work plan, activities, targets, options for sustainable business models including required financial and human resources. The SP also includes a strategic action plan, results and monitoring framework (RMF) with quantifiable sex disaggregated indicators contributing to the overall vision and the established division of labour under the DoCC.

The SP is a living document which is expected to be reviewed periodically (preferably annually) and updated accordingly.
### Abbreviations

<table>
<thead>
<tr>
<th>Abbreviation</th>
<th>Description</th>
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<tbody>
<tr>
<td>ADR</td>
<td>Annual Development Report</td>
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<tr>
<td>AWP</td>
<td>Annual Workplan/Business Plan</td>
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<tr>
<td>CCDRR</td>
<td>Climate Change and Disaster Risk Reduction Policy (2016-2030)</td>
</tr>
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<td>CCFR</td>
<td>Climate Change Finance Review (2017)</td>
</tr>
<tr>
<td>CDM</td>
<td>Clean Development Mechanism of UNFCCC</td>
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<td>COM</td>
<td>Council of Ministers</td>
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<td>CTB</td>
<td>Central Tender Board</td>
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<td>DoCC</td>
<td>Department of Climate Change</td>
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<td>FRDP</td>
<td>Regional Framework for Resilient Development in the Pacific</td>
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<td>GoV</td>
<td>Government of Vanuatu</td>
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<tr>
<td>ISACC</td>
<td>Institutional Strengthening in Pacific Island Countries to Adapt to Climate Change</td>
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<tr>
<td>MEP</td>
<td>Monitoring &amp; Evaluation Policy</td>
</tr>
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<td>MFEM</td>
<td>Ministry of Financial and Economic Management</td>
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<tr>
<td>MoCC</td>
<td>Ministry of Climate Change Adaptation, Meteorology, Geo-Hazards, Energy, Environment and Disaster Management</td>
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<tr>
<td>MRV</td>
<td>Monitoring, Reporting and Verification</td>
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<tr>
<td>M&amp;E</td>
<td>Monitoring &amp; Evaluation</td>
</tr>
<tr>
<td>NAB</td>
<td>National Advisory Board on Climate Change &amp; Disaster Risk reduction</td>
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<tr>
<td>NAPA</td>
<td>National Adaptation Plan of Action</td>
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<td>NDC</td>
<td>Nationally Determined Contributions</td>
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<td>NDMO</td>
<td>National Disaster Management Office</td>
</tr>
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<td>NERM (IP)</td>
<td>National Energy Roadmap (Implementation Plan)</td>
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<td>NPF</td>
<td>National Planning Framework</td>
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<td>NPP</td>
<td>New Policy/Project Proposal</td>
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<tr>
<td>NSDP</td>
<td>National Sustainable Development Plan 2016-2030</td>
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<tr>
<td>PA</td>
<td>The Paris Agreement</td>
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<tr>
<td>REDD+</td>
<td>Reducing emissions from deforestation and forest degradation and the role of conservation, sustainable management of forests and enhancement of forest carbon stocks</td>
</tr>
<tr>
<td>RMF</td>
<td>Result and Monitoring Framework</td>
</tr>
<tr>
<td>PESTLE</td>
<td>Political, Economic, Social, Technological, Legal and Environmental</td>
</tr>
<tr>
<td>SDGs</td>
<td>Sustainable Development Goals (as per Agenda 2030)</td>
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<tr>
<td>SMR</td>
<td>Six Monthly Report</td>
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<td>SP</td>
<td>Strategic Plan</td>
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<td>SPC</td>
<td>The Pacific Community</td>
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<td>SWOT</td>
<td>Strengths, Weakness, Opportunities and Threats</td>
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<tr>
<td>TWG</td>
<td>Technical Working Group</td>
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<tr>
<td>UNFCCC</td>
<td>United Nations Framework Convention on Climate Change</td>
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About the Department

The Department of Climate Change has broad mandates with regards to the provisions of climate change adaptation and climate change mitigation services which importantly contribute to overall national resilience building efforts. Section 23 in particular of the Meteorology, Geological Hazards and Climate Change Act No.25 of 2016 lists these various functions of the DoCC.

An important aspect of the DoCC’s mandate is application of ‘precautionary principle’ while discharging responsibilities and functions to ensure that: in the event of a threat of damage to the environment or a risk to human safety and health from the impacts of climate change within Vanuatu, the lack of scientific evidence certainty regarding the extent of adverse effects is not used as a pretext to prevent or avoid a decision being made to respond to or to minimise the potential adverse effects or risks.

1. Ensure that high quality services are provided in relation to climate change in Vanuatu;

2. Promote capacities of governments, communities and organizations to understand and respond to risks arising from climate change;

3. Ensure that the government and the public are informed of matters related to climate change, and are able to make effective use of such information and data, to respond to such events, in order to protect the environment and the safety and welfare of the community.
MISSION
To Promote an Enabling Environment
Encompassing Climate Governance, Adaptation
and Mitigation Approaches via Inclusive and
Equitable Services

VISION
A Sustainable and Climate Resilient Vanuatu

The DoCC’s Vision and Mission statement presents
the aspirations embedded within the fundamental
duties defined under the constitution of Republic
of Vanuatu i.e. to protect the Republic of Vanuatu
and to safeguard the national wealth, resources and
environment in the interests of the present generation
and of future generations, and the National Vision i.e.
“A stable, sustainable and prosperous Vanuatu”; under
the National Sustainable Development Plan (NSDP or
Vanuatu 2030): The People’s Plan; and the Vanuatu
Climate Change and Disaster Risk Reduction (CCDRR)
Policy 2016-2030.

VALUES
- Equity
  Providing opportunities for meaningful
  participation by all groups in society,
  including women, youth, the elderly, people
  with disabilities, remote communities; valuing
  traditional practices; and engaging with
  all levels of government, industry sectors,
  development partners, donors, academia,
  regional and international bodies.
- Transparency
  Operating openly on sensitive matters for
  others to see and to enable effective good
  relationship among partners resulting in
  increased participation in all aspect of
  planning and implementation of activities
- Accountability
  Maintain the integrity of the department by
  ensuring culturally acceptable provision of
  services through proper uses of resources
  and allocated budget
- Innovation
  Enabling dynamic systems that are science and
evidence based, adaptable to changing situations,
incorporating traditional knowledge and
practice, emerging trends, technological
advances and local contexts
- Partnership
  Working together with other responsible
development partners, humanitarian
actors including government, private,
donors funded projects and civil society
organizations to implement priority activities
highlighted in the strategic and business plan
- Positive Working Environment and
  Effectiveness
  Develop and work in positive environment
  both internal and external, to implement the
  mandate and achieve the objectives and
  goals. Cautiously implement and monitor the
  activities within the department and across
  the sector for effective implementation and
  optimum utilization of resources.
- Community Focus
  empowering communities at the local level
  through a bottom-up approach, drawing on
  local skills, values and traditional knowledge,
  and enhancing decentralization in planning,
  programmes and projects
- Learning and Reflection
  Develop and implement lifelong learning
  process within the department and across
  the sector to integrate the good practices
  and fulfill vision and mission.
- Sustainability
  Strengthening and utilizing the existing
  systems through mitigation and adaptation
  building on experience, learning from events,
  activities and good practice to ensure
  continuity of programs.
- Inclusiveness
  To encourage the participation of all
groups to achieve equitable outcomes and
interventions in climate change and DRM
The DoCC’s strategic goals have been classified into twelve priorities and grouped under three categories (Systems, Themes and Cross-Cutting):

- **Systems**: governance, finance, and knowledge and information.
- **Themes**: climate change adaptation, low carbon development (mitigation), and response and recovery.
- **Cross-Cutting**: Mainstreaming climate change, Capacity building, Gender equality and other vulnerable group inclusion, Partnership development, Information and data sharing, and Monitoring and evaluation.
Governance

The objective is to enhance strategic frameworks and institutional structures to deliver effective climate change services and implement initiatives in a coordinated, integrated and complementary manner.

The governance strategic priorities include:
• Institutional structures;
• Legislation and policy framework;
• International Obligations, Strategic and business planning; and
• Monitoring & Evaluation (M&E);

Finance

The objective is to ensure that adequate financial resources are available for implementing climate change activities, build financial capacity to manage resources, and enable access to increased international funding.

The strategic priorities under finance include:
• Funding allocation;
• GCF National Implementing Entity (NIE) accreditation;
• Budgets, Financial statements, Procurement;
• Project management; and
• Small grants scheme;

Knowledge and Information

The objective is to enhance stakeholder knowledge and information on climate change, and improve communication-related interventions that empower appropriate climate change actions.

The knowledge and information priorities include:
• Information management;
• Traditional knowledge;
• Knowledge sharing;
• Lessons learned;
• Data analysis, Research; and
• Risk assessment;

Climate Change Adaptation

The objective is to integrate and strengthen climate change adaptation initiatives across national, provincial and community levels, and across all sectors.

The climate change adaptation strategic priorities include:
• Vulnerability and impact assessment;
• Integrate climate change governance and implementation;
• Community based adaptation;
• Loss and damage (incurred as a result of climate change); and
• Ecosystem based approaches;

Low Carbon Development

The objective is to support Department of Energy (DoE) in expanding sustainable development and climate change mitigation opportunities that reduce carbon emissions and simultaneously contribute to resilient livelihoods and wellbeing. The low carbon development strategic priorities include:
• Supporting DoE on implementing National Energy Road Map (NERM) - Renewable energy, Energy efficiency;
• Climate Change Mitigation opportunities; and
• Supporting Department of Forests on implementing REDD+;

Response to Climate Change

The objective is to support National Disaster Management Office (NDMO) to strengthen and build capacity in the areas of climate change preparedness, planning, response and recovery. The climate change response and recovery strategic priorities includes:
• Support NDMO on Planning, Preparedness and Community Awareness;
• Respond to climate change and disaster-related migration, displacement and planned relocation;
Apart from system and themes, some key cross-cutting issues that have relevance and impact on all aspects of climate change, includes:

Mainstreaming Climate Change

Mainstreaming climate change is an effective means of integrating CC cross-cutting issues into policy, plans and processes across all levels of government and broad ranging sectors. Mainstreaming (or integrating) climate change in planning and decision-making is crucial to ensure climate actions and national development priorities are implemented hand-in-hand.

Mainstreaming also contributes to: reducing vulnerability to climate impacts and variability; increasing the adaptive capacity of communities and national activities facing climate impacts, and ensuring sustainable development and avoiding decisions that will generate maladaptation. For example:

- Development of a simple rapid screening/assessment tool kit or ready reckoner for policy/programme, design and implementation in order to mainstream climate change across the government decision making.

Capacity building

Addressing the variable technical expertise and capacities on climate change with government departments, public and private sectors through capacity building.

A need-based capacity building programme shall be developed and implemented by carrying-out a gap analysis and assessing current capacities and highlighting areas where work is required from the national to provincial government and area council levels.

- Need and GAP assessment study shall be conducted;
- National capacity building programme shall be formulated;
- Focused capacity building programmes shall be conducted for government agencies, departments, institutions, provincial governments etc. in partnership with respective agencies, NGOs etc;

Gender Equality and Other Vulnerable Group Inclusion

Climate change greatly impact on the lives, social and economic wellbeing of women and other vulnerable population (elderly, people with disability, Children, Youth, Migrants, displaced people and remote community etc.).

It is vital that women and vulnerable population shall have full opportunities to meaningfully participate in policy development, decision-making and implementation of activities at all levels.

Initiatives are under way to ensure that gender considerations are mainstreamed into all climate change through Vanuatu’s Department of Women’s Affairs gender policy.

Partnership Development

A vast array of national and international, agencies, organizations, institutions, NGOs etc. are involved in climate change and working on climate actions. Collaborating with international and domestic stakeholders will increase the effectiveness and efficiency of climate actions. Development partners, regional organizations and academic institutions also have key role to play in planning, research, outreach and project delivery activities. Collaborative mechanisms need to work effectively to ensure the alignment of goals, reduced duplication of effort, and efficient use of resources.

- Identify and communicate with the like-minded stakeholders;
- Collaboration and coordination for implementation of policies and programme;

Information and Data Sharing

The data information, best practices, lessons learned etc. with reference to climate actions should be shared with the wider stakeholders through national and regional climate change portals.
The free and easy access to information will increase the effectiveness and efficiency of climate actions; further help in informed decision making across the stakeholder group.

- ICT Documents (Flyers, leaflets, posters, education materials etc.);
- Annual business plan/work plan, reports;

Monitoring & Evaluation

The M&E framework and system for the climate actions will measure and monitor changes over time, track the effectiveness of climate actions (mitigation, adaptation, knowledge networking and capacity building) efforts, and guide future planning efforts.

Implementation of newly developed MRV Tool for energy sector (and proposed enhancement for all sectors) will integrate the stand-alone, project-based M&E systems and move towards a single, integrated national climate change M&E framework.

- Integrated MRV Tool;
- MRV Reports – National, Sectoral, project based etc.;
Strategic Action Plan and Results Framework (2021-2023)

The strategic action plan development followed a multi-step development process and methodology (see below table) including guidance from the National Planning Framework (NPF); Monitoring & Evaluation Policy (MEP); common strategic planning methodologies and the insights gained by review and analysis of other strategic plans in Vanuatu along with international best practices and stakeholder (external and internal) observations and inputs.

The strategic action plan defines the responsibilities of the DoCC in terms of objectives, goals, priorities, work plan, activities, targets, results and monitoring framework (RMF) with quantifiable sex disaggregated indicators contributing to the overall vision and the established division of labour under the DoCC.
**Strategic Goal:** Strengthen climate change adaptation initiatives across all governance levels and sectors

**Focus Area 1:** Vulnerability and Climate Change Impact assessment

**Outcome:** Address site-specific climate vulnerabilities

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1.1 Support and facilitate to include and carry-out vulnerability assessments, climate risk profiling and mapping as part of all Climate Change Adaptation Sectors/Actions</td>
<td>• Scientific Officer (Climate Change Adaptation) -Lead; • Communication, Outreach &amp; Partnership Officer; • Scientific Officer (Monitoring &amp; Evaluation); • Donors/Development Partners; • Stakeholders</td>
<td>On-going</td>
<td>To be estimated and included as part of all project proposals/documents</td>
<td>Development Partner/Donor/CSO's</td>
<td>• # Proposals/documents • # Approved Project</td>
<td>30%</td>
<td>70%</td>
</tr>
<tr>
<td>1.1.2 Review and Updating of Vanuatu’s National Adaptation Programmes of Action (NAPA)</td>
<td>• Scientific Officer (Climate Change Adaptation) -Lead; • Communication, Outreach &amp; Partnership Officer; • Scientific Officer (Monitoring &amp; Evaluation); • Donors/Development Partners; • Stakeholders, DLA, CSOs</td>
<td>2021-2023</td>
<td>25,000,000</td>
<td>Development Partner/Donor/CSO's</td>
<td>• Revised and updated NAPA prepared and endorsed by CoM</td>
<td>30%</td>
<td>100% (depending on COVID)</td>
</tr>
</tbody>
</table>

**Support and develop adaptation interventions for realistic assessment of climatic change and climate action impacts.**

**Identify and implement potential climate change adaptation actions including framework/roadmaps for implementation.**
### Focus Area 1: Integrate Climate Change Governance and Implementation

<table>
<thead>
<tr>
<th>Activity</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.1.3 Carry-out participatory vulnerability assessments at provincial and community levels</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead; • Communication, Outreach &amp; Partnership Officer; • Scientific Officer (Monitoring &amp; Evaluation); • Communities; • Stakeholders</td>
<td>2021-2023</td>
<td>100,000,000</td>
<td>Development Partner/Donor/CSO's</td>
<td>• # Vulnerability Assessment workshops and consultation at Provincial level and Municipalities • Vulnerability Assessment Reports</td>
<td>50%</td>
<td>Ongoing</td>
</tr>
<tr>
<td>1.1.4 Develop New Project Proposals (NPPs) on Vulnerability and Impact Assessment</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead; • Communication, Outreach &amp; Partnership Officer; • Scientific Officer (Monitoring &amp; Evaluation); • Donors/Development Partners</td>
<td>On-going</td>
<td>To be estimated and included as part of DoCC/Project Proposal budget</td>
<td>Development Partner/Donor/DoCC Budget</td>
<td>• # New Project Proposals (NPPs) developed and submitted for funding</td>
<td>100%</td>
<td>Ongoing</td>
</tr>
<tr>
<td>1.1.5 Support the development of systems and service products for vulnerability and impact assessment tailored to user/stakeholder needs</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead; • Communication, Outreach &amp; Partnership Officer; • Scientific Officer (Monitoring &amp; Evaluation); • Donors/Development Partners</td>
<td>2021-2023</td>
<td>50,000,000</td>
<td>Development Partner/Donor/Private Sector</td>
<td>• # Tailor made climate service products procured and installed</td>
<td>15%</td>
<td>70%</td>
</tr>
<tr>
<td>1.1.6 Identify and develop a roster to utilize nationally/regionally available expertise for vulnerability and impact assessments</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead; • Communication, Outreach &amp; Partnership Officer; • Senior Officer (Procurement &amp; Contracts)</td>
<td>2021-2022</td>
<td>10,000,000</td>
<td>DoCC Budget</td>
<td>• Roaster of vulnerability and impact assessment experts (National, Regional and International)</td>
<td>15%</td>
<td>40%</td>
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### Focus Area 2: Integrate Climate Change Governance and Implementation

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<tr>
<th>Activity</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
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<tr>
<td>1.2.1 Assist and collaborate in the development partner/donor coordination mechanism to integrate climate change governance</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead; • Communication, Outreach &amp; Partnership Officer; • Stakeholder Officer</td>
<td>2021-2022</td>
<td>5,000,000</td>
<td>Development Partner/Donor/DoCC Budget</td>
<td>• Coordination mechanism on climate change governance established</td>
<td>100%</td>
<td>ongoing</td>
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**Key Actions:**

- Relevant Policies, Initiatives and Programmes must include an integrated Climate Change Adaptation Approach.

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**Operations (2023 (% of achievement))**

- Ongoing: 100%
<table>
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<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.2.2 Develop innovative partnerships with relevant stakeholders (Government, private, civil society, private etc) to integrate climate change approaches and actions.</td>
<td>• Scientific Officer (Climate Change Adaptation) -Lead; • Communication, Outreach &amp; Partnership Officer;</td>
<td>2021-2023</td>
<td>10,000,000</td>
<td>Development Partner/Donor/DoCC Budget</td>
<td># Partnerships established with relevant stakeholders through MoU’s/ Collaboration agreements</td>
<td>100%</td>
<td>ongoing</td>
</tr>
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Focus Area 3: Community Based Adaptation

Key Actions:
- Adaptation actions in communities addresses real, current and priority vulnerabilities
- Adaptation actions are owned and driven by the communities
- Rights and needs of individuals are respected and recognised at community level

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<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.3.1 Engage communities to participate in and lead the vulnerability assessment process and share the outcomes as part of all adaptation initiatives</td>
<td>• Scientific Officer (Climate Change Adaptation) -Lead; • Communication, Outreach &amp; Partnership Officer;</td>
<td>On-going</td>
<td>To be estimated and included as part of all project proposals/documents</td>
<td>Development Partner/Donor/CSO’s</td>
<td>• # Community engagement/consultation activities conducted</td>
<td>30%</td>
<td>ongoing</td>
</tr>
<tr>
<td>1.3.2 Identify and develop community adaptation plans/framework and actions through a bottom-up planning approach</td>
<td>• Scientific Officer (Climate Change Adaptation) -Lead; • Communication, Outreach &amp; Partnership Officer; • Scientific Officer (Monitoring &amp; Evaluation) • Donors/Development Partners</td>
<td>2021-2023</td>
<td>200,000,000</td>
<td>Development Partner/Donor/CSO’s</td>
<td>• Community adaptation plans and actions framework developed (Sectoral/Provincial)</td>
<td>30%</td>
<td>ongoing</td>
</tr>
<tr>
<td>1.3.3 Develop approaches/processes to include community stakeholders and vulnerable groups in climate change adaptation initiatives in municipal, provincial and national climate and disaster decision-making</td>
<td>• Scientific Officer (Climate Change Adaptation) -Lead; • Communication, Outreach &amp; Partnership Officer; • Scientific Officer (Monitoring &amp; Evaluation) • Donors/Development Partners</td>
<td>2021-2023</td>
<td>50,000,000</td>
<td>Development Partner/Donor/CSO’s</td>
<td>• Community and vulnerable group inclusion approach/proceeds established. • Enlisting communities and vulnerable groups</td>
<td>30%</td>
<td>ongoing</td>
</tr>
</tbody>
</table>
Focus Area 4: Loss and Damage (L&D) incurred as a result of climate change

Key Actions: Take action around loss and damage

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.4.1 Carry-out assessments on potential and actual loss and damage across Vanuatu linked with vulnerability assessment processes;</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead;</td>
<td>2021-2023</td>
<td>100,000,000</td>
<td>Development Partner/ Donor</td>
<td>• Loss and damage assessments completed</td>
<td>still await international confirmation to proceed</td>
<td>still await international confirmation to proceed</td>
</tr>
<tr>
<td></td>
<td>• Communication, Outreach &amp; Partnership Officer;</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Scientific Officer (Monitoring &amp; Evaluation)• Donors/ Development Partners</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.4.2 Develop a loss and damage implementation framework, including risk sharing, insurance and compensation approaches at replacement value;</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead;</td>
<td>2021-2023</td>
<td>50,000,000</td>
<td>Development Partner/ Donor</td>
<td>• Loss and damage implementation framework (methodology) developed</td>
<td>Same as the above</td>
<td>Same as the above</td>
</tr>
<tr>
<td></td>
<td>• Communication, Outreach &amp; Partnership Officer;</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
<td>• L&amp;D assessment models developed for projections and scenario analysis</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Scientific Officer (Monitoring &amp; Evaluation)• Donors/ Development Partners</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1.4.3 Collaborate with relevant line ministries (Public Works) and assist to implement climate-proofed building codes, environmental impact assessments, regulations and development guidelines public and other major infrastructure in order to minimise loss and damage</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead;</td>
<td>2021-2023</td>
<td>25,000,000</td>
<td>Development Partner/ Donor</td>
<td>• Climate proofing guidelines developed for major infrastructure (development) projects</td>
<td>80%</td>
<td>PACRES Project (100%)</td>
</tr>
<tr>
<td></td>
<td>• Communication, Outreach &amp; Partnership Officer;</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Scientific Officer (Monitoring &amp; Evaluation)• Donors/ Development Partners</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
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</tbody>
</table>

Focus Area 5: Ecosystem Based Approaches

Key Actions: Support ecosystem based adaptation services

<table>
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<tr>
<th>Activities</th>
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<th>Timeframe</th>
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<th>Outputs</th>
<th>2021 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.5.1 Collaborate with relevant line ministries through policy or technical advice to identify sound land-use planning approaches and to develop ecosystem related development policy documents</td>
<td>• Scientific Officer (Climate Change Adaptation) - Lead;</td>
<td>2021-2023</td>
<td>25,000,000</td>
<td>Development Partner/ Donor</td>
<td>• Ecosystem based development approaches identified and policy documents developed</td>
<td>40%</td>
</tr>
<tr>
<td></td>
<td>• Communication, Outreach &amp; Partnership Officer;</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>• Scientific Officer (Monitoring &amp; Evaluation)• Donors/ Development Partners</td>
<td></td>
<td></td>
<td>Development Partner/ Donor</td>
<td></td>
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</tbody>
</table>
Focus Area 6: Planning and Preparedness to Climate related disasters

Key Actions: 
- Enhance climate change response and recovery planning
- Strengthen preparedness activities

<table>
<thead>
<tr>
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<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| **1.6.1 Collaborate with NDMO, National Recovery Committee (NRC) and relevant stakeholders to address preparedness and recovery to climate change impacts into national, sectoral, provincial, municipal and community level plans** | • Scientific Officer - Lead  
• Donors/Development Partners  
• Stakeholders                                                                 | 2021-2023 | 15,000,000         | Development Partner/Donor/CSO’s | • Climate change response recovery integrated into development plans at all levels | 15%                     | 50%                     |
| **1.6.2 Support relevant stakeholders to develop guidelines and trainings to ensure appropriate standards and consistency when integrating climate change into subnational planning and budgeting processes** | • Scientific Officer - Lead  
• Donors/Development Partners  
• Stakeholders                                                                 | 2021-2023 | 10,000,000         | Development Partner/Donor/CSO’s | • Guidelines on appropriate standards for climate change integration into planning and budgeting developed | 30%                     | ongoing                 |
Strategic Goal: Sustainable development opportunities that reduce carbon emissions
Focus Area 1: National Energy Roadmap - Renewable Energy and Energy Efficiency
Key Actions: Support implementation of the Vanuatu National Energy Road Map (NERM) and energy considerations for climate change adaptation and mitigation

<table>
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<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 2.1.1 Collaborate and support Department of Energy (DoE) on implementation and achievement of NERM targets and goals | • Scientific Officer (Mitigation)- Lead  
• Donors/Development Partners  
• Stakeholders | On-going  | 10,000,000        | Development Partner/Donor/Private Sector | • Annual progress report on NERM targets  
(implementation progress) | Ongoing | Ongoing             |
| 2.1.2 Identify opportunities to assist with relevant line ministries and stakeholders to develop approaches to implement and achieve NDC targets through the implementation of the NDC MRV tool | • Scientific Officer (Mitigation)- Lead  
• Donors/Development Partners  
• Stakeholders | On-going  | 20,000,000        | Development Partner/Donor/Private Sector | • NDC (energy) target achievement opportunities identified and appropriate plans developed  
• Positive list of technology for achieving NDC targets | 50%       |                       |
### Focus Area 2: Climate Change Mitigation and REDD+

#### Key Actions:
- Enhance Vanuatu’s natural resource status through carbon mitigation opportunities
- Engage with and expand Vanuatu’s REDD+ and green carbon activities
- Prioritise green growth and low carbon development

<table>
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</thead>
<tbody>
<tr>
<td><strong>2.2.1 Collaborate and identify opportunities with forestry stakeholders on inventorying, quantifying, mapping and sorting data on carbon stocks (forestry) in critical ecosystems</strong></td>
<td>• Scientific Officer (Mitigation)- Lead • Donors/Development Partners • Stakeholders</td>
<td>2021-2023</td>
<td>50,000,000</td>
<td>REDD+/ Development Partner/Donor</td>
<td>• Carbon stock assessment opportunities identified and implementation supported.</td>
<td>100% NFI inventory</td>
<td></td>
</tr>
<tr>
<td><strong>2.2.2 Support and engage in the development of an updated Nationally Determined Contribution (NDC) implementation roadmap based on latest NDC update</strong></td>
<td>• Scientific Officer (Mitigation)- Lead • Donors/Development Partners • Stakeholders</td>
<td>2012-2023</td>
<td>20,000,000</td>
<td>Development Partner/Donor/Private Sector</td>
<td>• NDC implementation roadmap updated</td>
<td>30%</td>
<td>100%</td>
</tr>
<tr>
<td><strong>2.2.3 Support Forestry department and engage in the international REDD+ Readiness process through the National REDD+ Technical Committee</strong></td>
<td>• Scientific Officer (Adaptation/ Communication/mitigation)- Lead</td>
<td>On-going</td>
<td>10,000,000</td>
<td>Development Partner/Donor</td>
<td>• Inputs provided to National REDD+ programme</td>
<td>Ongoing Support and engagement through to 2023</td>
<td>Ongoing Support and engagement through to 2023</td>
</tr>
<tr>
<td><strong>2.2.4 Prepare Low Carbon Development Strategy for Vanuatu</strong></td>
<td>• Scientific Officer (Mitigation)- Lead • Donors/Development Partners • Stakeholders</td>
<td>2021-2022</td>
<td>20,000,000</td>
<td>Development Partner/Donor</td>
<td>• Low Carbon Development Strategy developed and approved by CoM</td>
<td>80%</td>
<td></td>
</tr>
<tr>
<td><strong>2.2.5 Collaborate with relevant stakeholders to prepare and submit relevant Nationally Appropriate Mitigation Action (NAMA) proposal for funding</strong></td>
<td>• Scientific Officer (Mitigation)- Lead • Donors/Development Partners • Stakeholders</td>
<td>2021-2023</td>
<td>15,000,000</td>
<td>Development Partner/Donor/Private Sector</td>
<td>• # NAMA proposal developed and submitted for funding</td>
<td>atleast 1 Proposal Developed</td>
<td></td>
</tr>
<tr>
<td><strong>2.2.6 Collaborate with relevant stakeholders/donors/development partners to identify green development alternatives and support to implement a green growth framework to minimise carbon emissions</strong></td>
<td>• Scientific Officer (Mitigation)- Lead • Donors/Development Partners • Stakeholders</td>
<td>2021-2023</td>
<td>10,000,000</td>
<td>Development Partner/Donor/Private Sector</td>
<td>• Green growth framework developed and # green development initiatives identified and # Piloted and # implemented</td>
<td>Green growth Framework Developed</td>
<td></td>
</tr>
</tbody>
</table>
**Strategic Goal:** Institutional Strengthening and Capacity Building on Climate Change Services

**Focus Area 1:** Institutional Structure

**Key Actions:** Establish and strengthen institutional structures to effectively undertake their functions

<table>
<thead>
<tr>
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<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.1.1 Strengthen DoCC’s resources and capacity to effectively deliver climate change services and manage projects</td>
<td>All Staff</td>
<td>2021-2022</td>
<td>10,000,000</td>
<td>Development Partner/Donor/DoCC Budget</td>
<td>• Institutional and capacity gaps identified and strengthened</td>
<td>30%</td>
<td>Ongoing</td>
</tr>
<tr>
<td>3.1.2 Facilitate the provision of climate change related technical advice to strengthen traditional governance and faith-based governance systems through partnerships among stakeholders</td>
<td>All Staff</td>
<td>2021-2022</td>
<td>10,000,000</td>
<td>Development Partner/Donor/DoCC Budget</td>
<td>• Traditional and faith based governance framework developed</td>
<td>40%</td>
<td></td>
</tr>
<tr>
<td>3.1.3 Develop action plan to strengthen climate change capacity of provincial, municipal and area council personnel through institutional collaboration and support</td>
<td>All Staff</td>
<td>2021-2022</td>
<td>15,000,000</td>
<td>Development Partner/Donor/DoCC Budget</td>
<td>• Action plan for institutional collaboration for local bodies developed</td>
<td>30%</td>
<td></td>
</tr>
</tbody>
</table>
**Strategic Goal:** Mainstreaming Climate Change into sectoral plans, policies and budgets of relevant line ministries  
**Focus Area 2:** Legislation and Policy Framework  
**Key Actions:** Drive strategic decision-making through contemporary legislation and policy frameworks

<table>
<thead>
<tr>
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<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.2.1 Facilitate the review and update Vanuatu’s CCDRR policy</td>
<td>All Staff</td>
<td>2021-2022</td>
<td>20,000,000</td>
<td>Development Partner/Donor</td>
<td>Updated CCDRR policy developed and approved by CoM</td>
<td>100%</td>
<td>Ongoing</td>
</tr>
<tr>
<td>3.2.2 Assist the NAB and relevant stakeholders to identify opportunities to integrate and harmonise climate change requirements into other relevant legislation and policies</td>
<td>All Staff</td>
<td>2021-2022</td>
<td>10,000,000</td>
<td>Development Partner/Donor</td>
<td>Climate change requirements integrated into relevant legislation and policies.</td>
<td>100%</td>
<td>Ongoing</td>
</tr>
<tr>
<td>3.2.3 Collaborate with Dept. of Womens affairs and relevant agencies to develop practical strategies to address gender and social inclusion issues within the climate change context</td>
<td>All Staff</td>
<td>2021-2023</td>
<td>15,000,000</td>
<td>Development Partner/Donor</td>
<td>Practical strategies developed for gender and social inclusion issues in climate change</td>
<td>50%</td>
<td>Ongoing</td>
</tr>
</tbody>
</table>

**Strategic Goal:** Identify gaps and build capacities among the stakeholders to enhance implementation of international climate change obligations  
**Focus Area 3:** International and Regional Obligations  
**Key Actions:** Meet international climate change obligations

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
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<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 3.3.1 Initiate and develop National Adaptation Plans (NAPs) as per the UNFCCC and as outlined in the CCDRR policy | • Scientific Officer (Climate Change Adaptation) -Lead;  
• Communication, Outreach & Partnership Officer;  
• Scientific Officer (Monitoring & Evaluation);  
• Donors/Development Partners  
• Stakeholders | 2021-2023 | 100,000,000 | Development Partner/Donor | National Adaptation Plans (NAPs) developed | 100% | Ongoing (IP) |
| 3.3.2 Support the NAB with periodic compilation and submission of UNFCCC reporting requirements (national communications (NCs), biennial update reports (BURs), national adaptation plans (NAP), and nationally determined contributions (NDCs)) | • Scientific Officer (Mitigation)-Lead  
• Donors/Development Partners  
• Stakeholders | on-going | To be estimated and included as part of all project proposals/documents | Development Partner/Donor | UNFCCC reporting requirements met through submission of periodic reports | 100% | Ongoing |
### Strategic Goal: Mainstreaming Climate Change into sectoral plans, policies and budgets of relevant line ministries

**Focus Area 4: Strategic and Business Plan**

**Key Actions:** Develop, update and implement strategic and business plans

<table>
<thead>
<tr>
<th>Activities</th>
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<th>Timeframe</th>
<th>Total Budget (VUV)</th>
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<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>3.4.1 Carry-out periodic review, updating and ongoing implementation of strategic, business and annual work plans</td>
<td>All Staff</td>
<td>on-going</td>
<td>DoCC Budget</td>
<td>Development Partner/Donor/DoCC Budget</td>
<td>Review reports for strategic and annual work plans</td>
<td>100%</td>
<td>Ongoing (Annually)</td>
</tr>
</tbody>
</table>

### Strategic Goal: Implementation and strengthening of MRV system for climate actions and SDG benefits

**Focus Area 5: Monitoring and Evaluation (M&E)**

**Key Actions:** Integrate M&E into project and programme design across government agencies and stakeholder groups

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
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<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 3.5.1 Develop a framework and an action plan to strengthen and enhance M&E of climate change activities at national, provincial and area council levels | • Scientific Officer (Monitoring & Evaluation)  
• Comm, Outreach & Partnership Officer;  
• Stakeholders | 2021-2023 | 10,000,000 | Development Partner/Donor/DoCC Budget | M&E strengthening action plan developed | 100% | 100% |
Focus Area 1: Funding Allocation

Key Actions: Ensure that adequate funding is available for climate change activities

<table>
<thead>
<tr>
<th>Activities</th>
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<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 4.1.1 Collaborate with relevant stakeholders to identify and develop a mechanism to allocate appropriate funding in budgets for climate change activities | • Senior Finance Officer  
• Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                                                                                     | 2021-2022     | DoCC Budget        | Development Partner/Donor/Private Sector          | Mechanism for climate change fund allocation in budgets                  | 30%                      | 100%                    |
| 4.1.2 External funding is channelled through existing government financial systems | • Senior Finance Officer  
• Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                                                                                   | 2021-2022     | DoCC Budget        | Development Partner/Donor/Private Sector          | External funds registered and channeled through government financial systems | 30%                      | 100%                    |
| 4.1.3 Establish a national climate change fund                                      | • Senior Finance Officer  
• Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                                                                                   | 2021-2023     | 50,000,000         | Development Partner/Donor/Private Sector          | National climate change fund established                                 | 20%                      | Ongoing                 |
### Focus Area 2: National Implementing Entity (NIE) accreditation for GCF

**Key Actions:** Establish and build on robust financial systems, including facilitating implementing entity accreditation

<table>
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<tr>
<th>Activities</th>
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<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 4.1.4 Identify and develop a framework for private sector investment in climate change projects | • Senior Finance Officer  
• Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders | 2021-2022                  | 20,000,000       | Development Partner/Donor/Private Sector | Framework for private sector investment developed | 70%                      | 100%                    |
| 4.1.5 Collaborate with relevant stakeholders to explore options for a climate change insurance or risk sharing scheme | • Senior Finance Officer  
• Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders | 2021-2022                  | 10,000,000       | Development Partner/Donor/Private Sector | Options for climate change insurance/risk sharing identified | 20%                      | Ongoing                 |
**Strategic Goal:** Identify and provide support to explore and strengthen cooperation on knowledge and information exchange/Enhance and strengthen ICT technologies for knowledge sharing

**Focus Area 1:** Information Management

**Key Actions:** Strengthen existing systems to improve information capture, access and application

<table>
<thead>
<tr>
<th>Activities</th>
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<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 5.1.1 Support through the provision of technical advice the information, education and communication endorsement process for climate change information material developers | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders | 2021-2022       | 5,000,000           | Development Partner/ Donor/CSOs | Information, education and communication endorsement process developed | 100%                      | Ongoing                  |
| 5.1.2 Design, develop and maintain an updated web portal for DoCC          | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                       | 2021-2022       | 5,000,000           | Development Partner/ Donor/CSOs | Updated DoCC web portal developed                                  | 100%                      | Ongoing                  |
| 5.1.3 Support the NAB Secretariat to update project information, resources, reports, events and contacts periodically on the climate change web portal and ensure accessibility | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer   | on-going         | DoCC Budget          | Development Partner/ Donor/CSOs | Updated information on climate change web portal                  | 80%                       | Ongoing                  |
### Strategic Goal: Identify and provide support to explore and strengthen cooperation on knowledge and information exchange

**Focus Area 3: Knowledge Sharing**

**Key Actions:** Develop and build on knowledge management systems

<table>
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<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 5.3.1 Develop knowledge sharing materials on climate change related to local context including Lessons learnt for enhanced decision-making | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                                                                   | On-going       | To be estimated and included as part of all project proposals/documents | Development Partner/Donor/DOCC Budget | Knowledge sharing materials on local climate change developed | 70%                       | 30%                      |
| 5.3.2 Utilize and strengthen existing networks and knowledge sharing mechanisms through organizing national-scale climate change summit meetings and events | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                                                                   | On-going       | To be estimated and included as part of all project proposals/documents | Development Partner/Donor | # National climate change summits/events organized | 80%                       | Ongoing                  |
| 5.3.3 Support and promote knowledge management systems that build on increased accessibility of information and communications technology tools | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                                                                   | 2021-2023      | 10,000,000          | Development Partner/Donor | A new knowledge management systems developed                           | 50%                       | 20%                      |
| 5.3.4 Facilitate the development of a climate change data sharing policy       | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders                                                                   | 2021-2023      | To be estimated and included as part of all project proposals/documents | Development Partner/Donor | A climate change data sharing policy developed                           | 80%                       | 20%                      |
Strategic Goal: Identify and provide support to explore and strengthen cooperation on knowledge and information exchange

Focus Area 4: Lessons Learned

Key Actions: Enhance lessons learned processes and use of lessons learned in programmes and projects

<table>
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</table>
| 5.4.1 Collaborate with relevant stakeholders to gather, record and share lessons learned from climate change related project activities, events and exercises to inform planning, policy and practice | • Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders | 2021-2023 | 10,000,000 | Development Partner/Donor | # Lessons learnt compiled and shared on web portal | 70%                      | 30%                      |

Strategic Goal: Identify potential collaborations and support R & D activities within the department and outside on climate actions and climate science

Focus Area 5: Data Analysis

Key Actions: Enhance Data Analysis

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</tr>
</thead>
</table>
| 5.5.1 Coordinate with relevant stakeholders on climate change data collection and establishing a central database to collect, store and enable access to relevant climate change data | • Relevant Scientific Officer  
• Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders | 2012-2023 | 50,000,000 | Development Partner/Donor | Climate change database established | 20%                      | 40%                      |
| 5.5.2 Facilitate partnerships with relevant stakeholders though memoranda of understanding on national, regional and international level to enhance climate change data collection, sharing and analysis | • Relevant Scientific Officer  
• Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders | 2021-2023 | DoCC Budget | Development Partner/Donor | # MOU’s and partnership agreements signed | 60%                      | Ongoing                  |
**Strategic Goal:** Mainstreaming Climate Change into sectoral plans, policies and budgets of relevant line ministries

**Focus Area 1:** Mainstreaming Climate Change

**Key Actions:** Integrating climate change into policy, plans and processes across the board

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>6.1.1 Develop a rapid screening/assessment tool kit or ready reckoner to mainstream climate change across the government policies and decision making process</td>
<td>All Staff</td>
<td>2021-2023</td>
<td>25,000,000</td>
<td>Development Partner/Donor</td>
<td>Rapid assessment tool kit for mainstreaming climate change developed</td>
<td>70%</td>
<td>30%</td>
</tr>
</tbody>
</table>
### Strategic Goal: Awareness and capacity building programmes for stakeholders within Vanuatu on Climate Science, Variability and associated Climate Actions (Mitigation, Adaptation, cross-cutting) strengthened

**Focus Area 2: Capacity Building**

**Key Actions:** Training and capacity building on climate change

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 6.2.1 Strengthen capacity via a gap analysis and the development of a need based capacity building programme for DoCC staff on all aspects climate change | • Relevant Scientific Officer Communication, Outreach & Partnership Officer  
• Finance and Admin Officer  
• Stakeholders | 2021-2023 | 10,000,000 | Development Partner/ Donor | # Need based capacity building programme developed for DoCC staff | 60% | 40% |
| 6.2.2 Develop an on-going training and capacity building programme for efficient utilization of the integrated MRV tool, sustainable GHG inventory management and other relevant tools | • Relevant Scientific Officer Communication, Outreach & Partnership Officer  
• Finance and Admin Officer  
• Stakeholders | 2021-2022 | 10,000,000 | Development Partner/ Donor | On-going training programme developed for integrated MRV tool and GHG inventory management | 60% | 40% |
| 6.2.3 Collaborate with relevant stakeholders to develop advocacy, educational and informal capacity building and training programmes on climate change, traditional knowledge and Gender Equality and Other Vulnerable Group Inclusion | • Relevant Scientific Officer Communication, Outreach & Partnership Officer  
• Finance and Admin Officer  
• Stakeholders | 2021-2023 | 20,000,000 | Development Partner/ Donor | # Focused capacity programmes developed and facilitated | 60% | 40% |

### Strategic Goal: Identify and provide support to explore and strengthen cooperation on knowledge and information exchange

**Focus Area 3: Partnership Development**

**Key Actions:** Collaboration and Communication

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
</table>
| 6.3.1 Develop collaboration mechanism with international and national stakeholders on climate change adaptation or mitigation related planning, research, outreach and project delivery activities to increase the effectiveness and efficiency of climate actions. | • Relevant Scientific Officer Communication, Outreach & Partnership Officer  
• Finance and Administration Officer  
• Stakeholders | 2021-2023 | 20,000,000 | Development Partner/Donor | Collaborative mechanism developed | 50% | 50% |
## Operation Priorities

<table>
<thead>
<tr>
<th>Activities</th>
<th>Responsibility</th>
<th>Timeframe</th>
<th>Total Budget (VUV)</th>
<th>Budget Source</th>
<th>Outputs</th>
<th>2021 (% of achievement)</th>
<th>2023 (% of achievement)</th>
</tr>
</thead>
<tbody>
<tr>
<td>6.4.1 Staff Appraisal</td>
<td>Director supported by Finance and Administration Officer</td>
<td>1st Qtr. of every year</td>
<td>DoCC Budget</td>
<td>Internal</td>
<td>• Staff appraisal reports</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>6.4.2 Annual departmental budget preparation</td>
<td>All Staff</td>
<td>4th Qtr. of every year</td>
<td>DoCC Budget</td>
<td>Internal</td>
<td>• Departmental budget submitted to MEFM</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>6.4.3 Preparation of Halfly Yearly Reports</td>
<td>All Staff</td>
<td>2nd Qtr. of every year</td>
<td>DoCC Budget</td>
<td>Internal</td>
<td>• Half yearly reports</td>
<td>100%</td>
<td>100%</td>
</tr>
</tbody>
</table>
| 6.4.4 Preparation of Annual Reports            | • Communication, Outreach & Partnership Officer  
• Scientific Officer (Monitoring & Evaluation) | 1st Qtr. of every year        | DoCC Budget       | Internal      | • Annual report submitted to MoCC                                      | 100%                     | 100%                     |
| 6.4.5 Carry-out staff tracking and accountability | Director supported by Finance and Administration Officer                      | on-going                  | DoCC Budget       | Internal      | • Staff tracking and accountability reports                              |                         |                          |
| 6.4.6 Periodic review of departmental structure, staffing and functioning | Director supported by Finance and Administration Officer                      | 4th Qtr. of every year    | DoCC Budget       | Internal      | • Review reports                                                         |                         |                          |
| 6.4.7 Prepare and implement administrative process and procedure guidelines/manual | • Senior Officer (Procurement & Contracts)  
• Finance and Administration Officer  
• Support from all Staff | 2021                        | Development Partner/ Donor/DOCC Budget | Development Partner/ Donor/DOCC Budget | • Admin process and procedure manual developed | 100%                     | 100%                     |

**Notations:**
* Preliminary estimate of budget
# Number of (Nos.)
The DoCC acknowledges and applies an integrated planning and budgeting process i.e. decentralization of planning. The figure above illustrates how DoCC Business Plan aligns and links with other national policies and plans (i.e. MoCC Corporate Plan, NSDP etc) budgeting and M&E cycle including linkage of CCDRR Policy and climate change sector strategies to the legislation.

Presently, the extent to which budgeting and strategic planning inform each other is limited and budgets and corporate plans are usually developed based on the expectation that the next budget would be equal or slightly higher than the previous budget. Nonetheless, there is scope within budget ceilings to allocate resources in a way that maximizes the performance against the targets and indicators.

Ministry of Finance and Economic Management (MFEM) is the lead agency on annual budget preparations. This also includes the preparation of the detailed programme budgets as well as the budget narrative which seeks to link the objectives and service targets of the programmes to their allocated budget. Another area wherein the link between budget allocations and the NSDP, CCDRR can be strengthened is the preparation of New Policy Proposal process (NPPs). NPPs are funded by an increasing proportion of the national budget (around 10%) set aside each year for new initiatives. While NPPs are sometimes used to plug financial gaps, essentially NPPs are intended as operational budgets for new activities and are seen as a flexible and effective tool for policy implementation.
Department of Strategic Planning and Aid Coordination (DSPPAC) and MFEM have already established a process for mapping the proposed NPPs against the NSDP which would facilitate the allocation of funding against the budget policy priorities set out by the Government under the Public Financial Management Act. However, once NPPs are approved, there is little or no oversight with regards to the performance in implementing the NPPs, nor have there been any attempts to measure out the impact of these NPPs on NSDP outcomes.

### Key Steps for Budgeting and Expenditures

<table>
<thead>
<tr>
<th>STEP</th>
<th>Description</th>
</tr>
</thead>
</table>
| **STEP 1** | Inception - Strategic Planning Preparation  
- Obtain approved Budget Policy priorities from DoFT & DSSPAC.  
- Involve other Senior Staff to put in ideas for NPP’s aligning with the NSDP, Policy priorities.  
- Submission of NPP’s and budget from June to July each year. |
| **STEP 2** | Endorsement by the Director and DG (MoCC) on NPPs  
Executive within the Ministry endorse the NPP before submission |
| **STEP 3** | Approval of NPPs by Council of Ministers (COM)  
MBC (Ministerial Budget Committee) has to endorsed the NPP’s and submit to DCO (Development Committee for Official) for information and to COM for approval |
| **STEP 4** | Finance Requisition (Procurement and Expenses)  
- Finance Officer submits cash flow to finance to distribute the approved funds according to the projected work plan.  
- Any payments to be processed has to follow the finance & Procurement process using the Requisition form |
| **STEP 5** | Procurement (Expenses) Approval  
Procurement has to verify according to Procurement plan before approval of purchase |
| **STEP 6** | Finance Officer approval  
Finance has to verify with budget plan before approval of payments be done |
| **STEP 7** | Finance Recording  
All LPO’s must have an electronic and hard copy before delivering to the supplier |
| **STEP 8** | Approval by Director |
| **STEP 9** | Approval by Finance Department |
Monitoring and Evaluation

The detailed M&E framework developed under the NSDP has been the guiding process for structuring the M&E framework for the DoCC SP. The M & E framework also act as a project management tool that includes and recognizes the role of all actors and ensures all stakeholders are informed of the process, outputs and outcomes.

The Monitoring and Evaluation Policy (MEP) of GoV, establishes common structures and standards for effective M&E to improve efficiency, effectiveness and resilience of service delivery. Furthermore, the MEP is linked to the government’s overall strategic policy framework through the NSDP, and Goal Society 6: Strong and Effective Institutions, which aims to achieve and Policy Objective SOC 6.9.

Key Features of M&E

The M&E has multiple dimensions but the key focus is on capturing the outcomes of DoCC activities and projects and operational requirement. The process and the approach in the NSDP M&E Framework, the National M&E Policy, the MoCC Corporate Plan and guidelines and the NPF are considered for DoCC M&E. The M&E officer is responsible for implementing M&E updates and reporting including projects progress, budgeting and operations. The M&E Officer implements an M&E Framework and ensures the regular tracking and reporting on progress towards achieving the plan. The M&E officer also ensure that monitoring information is shared between various levels of hierarchy within the department and the MoCC, with each level informing the next level (vertical sharing) with regard to progress and achieving the desired results. Furthermore, M&E also ensure that there is sharing of information within levels (horizontal sharing) regarding both collection and analysis of data and performance information. The M&E reporting includes analyzing and reporting of data that assists decision makers to adjust and implement improvements in projects, policies, and programs.

M&E Indicators

M&E indicators are defined for each activity and sub-activity (SMARTER Methodology); Indicators are a unit of measurement that specifies what is to be measured along a scale or dimension, but does not necessarily indicate direction or change. Indicators are a qualitative or quantitative means of measuring an output or outcome, with the intention of gauging performance and results.

Key M&E Reports

- Monthly Report
- Quarterly Report
- Quarterly Report on Assets, Joint activity with domestic, regional, international, donor agency
- Six-Monthly Report (SMR)
- Annual Report
Proposed Revenue Generation Options

As a government agency, the revenue generation options for the DoCC are very limited. The department essentially cannot function and operate like a business entity and charge fee for the services. Nonetheless, the department may explore some potential options and opportunities to unlock inflow of revenues through domestic and international climate finance mechanisms. Some of the potential initiatives are discussed here:

International Climate Finance Architecture

The global climate finance architecture is a bit complex and always evolving as the funds flow mechanism follows various channels both within and outside the UNFCCC framework including bilateral and regional initiatives. A growing number of countries are also setting up their own national climate change fund that receives funding through various channels under the climate finance architecture in an effort to coordinate and align contributor interests with national and international priorities.

On similar lines, the DoCC could explore appropriate opportunities and mechanisms for accessing climate finance under the existing global climate finance architecture. However, the types of climate finance available vary from grants and concessional loans to guarantees and private equity. The architecture has differing structures of governance, modalities and objectives. The proliferation of climate finance mechanisms across the board also increases.

User Fee for Climate Change Services

A fee for service model could be explored wherein the DoCC could charge public and private sector for providing advisory services e.g. impact assessments, GHG emission reductions calculation, MRV, SDG impact assessment, certification, endorsements etc. and any other services directly provided by the department.

Collaboration on Climate Change MRV

The DoCC is mandated to design, develop and implement MRV system for climate change activities (both mitigation and adaptation) including awareness, capability building and knowledge networking. The NDC integrated MRV system and online tool covering the energy sector is already in place. Under the current NDC update programme, the MRV tool is envisaged to be enhanced to expand the scope to cover other mitigation sectors and adaptation priorities. Being first of its kind integrated MRV tool in the region, there are potential opportunities for the DoCC to collaborate with relevant line ministries and other stakeholders (Private, CSO’s) to provide support on design, development and implementation of MRV system related to policy, programme and projects developed and implemented by respective agencies. The DoCC may also explore collaborative opportunities based on fixed fee or revenue sharing model. These opportunities can be explored domestically or in collaboration with regional agencies, public and private sector. As an example, certain percent of fee can be levied in lieu of climate change (mitigation/adaptation) MRV services provided for other agencies. Similarly, a fixed fee or revenue sharing can be levied in lieu of conducting workshops, capacity building exercise, awareness programme etc.

Technology Demonstration Fees

The DoCC may collaborate with domestic, regional and international technology suppliers, representatives and agents and charge technology
piloting or demonstration fees in lieu of providing a platform for technology demonstration in Vanuatu. The piloting and demonstration may have multifold benefits for the government and private sectors in terms of exposure to new and innovative global low carbon development technologies, some examples include:

- Floating solar technologies
- E-mobility technologies
- Clean Water from Air technology
- Distributed rooftop solar systems -micro/mini grid
- Solar off-grid technology
- Clean cooking solutions (cook stoves, bio-gas digesters, cook stoves, solar cooking solutions etc.)
- Micro and Pico hydro power technologies
- Small scale wind technologies (wind mills, wind trees etc.)
- Other innovative technologies looking for piloting

**Contribution (levy) for Climate Change Adaptation**

The DoCC may consider introducing a small levy as a percentage of carbon revenue from sales of carbon credits from the climate change mitigation projects in Vanuatu under any market or non-market-based mechanism. Similar levy can be introduced for international travelers, tourism and aviation industry to offset their emissions. The collected levy can be used to support implementation of climate change adaptation activities in Vanuatu.
The DoCC Organogram
### ANNEX 1: STRATEGIC PRIORITIES AND ACTIONS

#### PILLAR 1 (SOCIETY):
**Responsible & capable state institutions delivering quality public services to all citizens**

<table>
<thead>
<tr>
<th>NSDP Pillars and Goals</th>
<th>Policy Objective</th>
<th>Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td>A nation based on traditional governance and Christian principles, which underpin our culture and continue to bestow life skills and knowledge to future generations</td>
<td>Soc 1.2 Preserve and enhance cultural and traditional knowledge</td>
<td>• Incorporate traditional knowledge and practices into MCCA ESSF Frameworks for CCDRR activities, projects/programs (as per CPEIR/Climate Finance Review) Refer ENV 3.5.2</td>
</tr>
<tr>
<td>An inclusive, equitable and quality education system with life-long learning for all</td>
<td>Soc 2.4 Increase higher education opportunities, including technical and vocational training</td>
<td>• Support development of technical engagement &amp; skills by supporting Work Placement, Open Days, Cadetships, Internships, awareness programs, TVET courses and mentoring programs</td>
</tr>
<tr>
<td>A dynamic public sector with good governance principles and strong institutions delivering the support and services expected by all citizens of Vanuatu</td>
<td>Soc 6.1.2 Track annually No.# of DoCC Officers receiving relevant qualifications</td>
<td>• Ensure DoCC Department Business Plans and budgets have funding to operationalize training as per MCCA HRD Strategy, Succession Plan, + Retirement Plan • Ensure high performing staff and positions identified by Succession Planning are supported to receive scholarships</td>
</tr>
<tr>
<td>Soc 6.4.1 Strengthen DoCC planning, reporting, resourcing (staff &amp; infrastructure) and financial management capacity to meet Business Plan targets (Departmental)</td>
<td></td>
<td>• Ensure 70% of DoCC Business Plan KPIs are met annually</td>
</tr>
<tr>
<td>Soc 6.8 Coordinate donor resources to align with national objectives</td>
<td></td>
<td>• Track # of plans and reports produced within MCCA which include the mainstreaming of CCDRR issues into planning and reporting • Utilize CPEIR/Climate Finance Review and Climate Finance Roadmap frameworks to progress Vanuatu’s NIE status to secure direct access to CC funding</td>
</tr>
</tbody>
</table>
### PILLAR 1 (ENVIRONMENT):
Maintain a pristine natural environment on land and sea that continues to serve our food, cultural, economic and ecological needs, and ensures enhanced resilience and adaptive capacity to climate change and natural disasters

<table>
<thead>
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<tbody>
<tr>
<td>Env 3.1 Institutionalise climate change and DRM governance, building institutional capacity and awareness</td>
<td>• Support the improving the proportion of GoV Ministries mainstreaming policies, budgets, legislation for CC &amp; DRM</td>
<td></td>
</tr>
<tr>
<td>Env 3.1.1 Improving the proportion of GoV Ministries with policies, budgets, legislation for CC &amp; DRM</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Env 3.1.2 Institutional strengthening of NAB, Department of Climate Change and other MoCC Departments</td>
<td>• DoCC core staff vacancies are filled and salary secured on GoV payroll</td>
<td></td>
</tr>
<tr>
<td>Env 3.1.3 Alignment of sector stakeholder programs and CC/DRR policy &amp; legislation</td>
<td>• Secure TA and contract positions to strengthen DoCC</td>
<td></td>
</tr>
<tr>
<td>Env 3.2.1 Improve monitoring and early warning systems</td>
<td>• Establish, maintain + improve monitoring and early warning systems through installation of multi-hazard warning systems with maintenance plans in place</td>
<td></td>
</tr>
<tr>
<td>Env 3.2.2 Proportion of population with access to early warning technology</td>
<td>• Expand annually the proportion of population with access to early warning technology</td>
<td></td>
</tr>
<tr>
<td>Env 3.3.1 Percentage of public schools using the climate change and Disaster Risk Reduction modules in national curriculum</td>
<td>• Implement and track communication &amp; partnership strategies targeting CCA and resilience targeting issues such as climate change adaptation and resilience</td>
<td></td>
</tr>
<tr>
<td>Env 3.3.2 Number of communication and partnership activities and awareness programs established targeting issues such as climate change adaptation &amp; resilience</td>
<td>• Progress direct access by implementing and updating Climate Finance Roadmap, CPEIR Review and by support and strengthen institutional frameworks i.e. NAB and Climate Finance Working Group to implement CPEIR, Climate Finance Review and Roadmap</td>
<td></td>
</tr>
<tr>
<td>Env 3.5.2 Access available financing for CCA and DRM</td>
<td>• Utilize partnerships with national, regional and international partners to secure funds</td>
<td></td>
</tr>
<tr>
<td>Env 3.4.1 Percentage of public schools using the climate change and Disaster Risk Reduction modules in national curriculum</td>
<td>• Mainstream Climate Change and Disaster Risk Management strategies into sectoral policies and plans</td>
<td></td>
</tr>
<tr>
<td>Env 3.4.2 Number of communication and partnership activities and awareness programs established targeting issues such as climate change adaptation &amp; resilience</td>
<td></td>
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</tbody>
</table>
### NSDP Pillars and Goals

<table>
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<th>Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PILLAR 3 (ECONOMIC):</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ensure we have a stable economy based on equitable, sustainable growth that creates jobs and income earning opportunities accessible to all people in rural and urban areas</td>
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<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>NSDP Pillars and Goals</th>
<th>Policy Objective</th>
<th>Activities</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Sustainable and well-maintained infrastructure and services for all, through inclusive and effective partnerships</strong></td>
<td><strong>Eco 2.9</strong> Increase access to and use of information and communication technologies, including online government services i.e. Funding opportunities, CC proposal forms</td>
<td>• Improve access to online DoCC services</td>
</tr>
<tr>
<td><strong>An enabling business environment, creating opportunities and employment for entrepreneurs throughout Vanuatu</strong></td>
<td><strong>Eco 4.9.1</strong> Strengthen government and private sector dialogue through PPPs to deliver MCCA contracts (GoV) and donor</td>
<td>• Seek PPP initiatives (where cost effective) to deliver DoCC initiatives • Seek direct access accreditation for GoV and local private sector and civil society agencies</td>
</tr>
<tr>
<td><strong>A strong rural economy that creates opportunities, enables the development of rural communities and increasingly contributes to national prosperity</strong></td>
<td><strong>Eco 3.6</strong> Improve the provision of Government services to rural areas</td>
<td>• Enable public service delivery of climate change activities for rural projects</td>
</tr>
</tbody>
</table>
## Annex 2: Climate Change Activity Mapping

<table>
<thead>
<tr>
<th>SMART Indicators from NSDP</th>
<th>SDG ADR</th>
<th>Activities</th>
<th>Target</th>
<th>Verification/ Reporting</th>
</tr>
</thead>
</table>
| Soc 1.2 Preserve and enhance cultural and traditional knowledge | SDG 11.4 (Tier 3) | Incorporate traditional knowledge and practices into MCCA ESSF Frameworks for CCDRR activities, projects/programs (as per CPEIR/Climate Finance Review) Refer ENV 3.5.2 | 2021 | - Options Paper developed  
- Draft ESSF developed |
| Soc 2.4 Increase higher education opportunities, including technical and vocational training | SDG 4.31 (Tier 2) | Support development of technical engagement & skills by supporting Work Placement, Open Days, Cadetships, Internships, awareness programs, TVET courses and mentoring programs | Ongoing | - HR Reports in Annual Report |
| Soc 6.1.2 Track annually No.# of DoCC Officers receiving relevant qualifications | SDG 16.6.1 (Tier 1) SDG 16.6.2 (Tier 3) | Ensure DoCC Department Business Plans and budgets have funding to operationalize training as per MCCA HRD Strategy, Succession Plan, + Retirement Plan | By 2021 | - MCCA Annual Report tracks DoCC training.  
- Capability Assessments done |
| Soc 6.4.1 Strengthen DoCC planning, reporting, resourcing (staff & infrastructure) and financial management capacity to meet Business Plan targets (Departmental) | SDG 16.6.1 (Tier 1) ADR 6.4.1 | Ensure 70% of DoCC Business Plan KPIs are met annually | 70% by 2021 | - ADR Indicators met for DCC  
- Annual Report tracks % Business Plan KPIs achieved |
| Soc 6.8 Coordinate donor resources to align with national objectives | SDG 13.a.1 (Tier 3) | Track # of plans and reports produced within MCCA which include the mainstreaming of CCDRR issues into planning and reporting | 2019 2020 2021 | - % DoCC plans and reports reflecting CCDRR |
| Env 3.1 Institutionalise climate change and DRM governance, building institutional capacity and awareness | SDG 13.2.1 (Tier 3) ADR 3.11 | Support the improving the proportion of GoV Ministries mainstreaming policies, budgets, legislation for CC & DRM | By 2021 25% of GOV Ministries | - M&E Officer DoCC to track and report |

**Env 3.11** Improving the proportion of GoV Ministries with policies, budgets, legislation for CC & DRM
<table>
<thead>
<tr>
<th>SMART Indicators from NSDP</th>
<th>SDG ADR</th>
<th>Activities</th>
<th>Target</th>
<th>Verification/Reporting</th>
</tr>
</thead>
<tbody>
<tr>
<td>Env 3.1 Institutionalise climate change and DRM governance, building institutional capacity and awareness</td>
<td>SDG 13.2.1 (Tier 3) ADR 3.1.1</td>
<td>Support the improving proportion of GoV Ministries mainstreaming policies, budgets, legislation for CC &amp; DRM</td>
<td>By 2021 25% of GOV Ministries</td>
<td>• M&amp;E Officer DoCC to track and report</td>
</tr>
<tr>
<td>Env 3.1.1 Improving the proportion of GoV Ministries with policies, budgets, legislation for CC &amp; DRM</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Env 3.1.2 Institutional strengthening of NAB, Department of Climate Change and other MoCC Departments</td>
<td>SDG 13.2.1 (Tier 3) ADR 3.1.2</td>
<td>DoCC core staff vacancies are filled and salary secured on GoV payroll</td>
<td>50% by 2021</td>
<td>• Annual Report on staffing</td>
</tr>
<tr>
<td>Env 3.1.3 Alignment of sector stakeholder programs and CC/DRR policy &amp; legislation</td>
<td>SDG 13.2.1 (Tier 3) ADR 3.1.3</td>
<td>Mainstream Climate Change and Disaster Risk Management strategies into sectoral policies and plans</td>
<td>25% of all Sector polices &amp; plans have climate change and DRM strategies embedded</td>
<td>• Annual Report</td>
</tr>
<tr>
<td>Env 3.4 Promote strengthened resilience &amp; adaptation to climate related, natural and man-made hazards</td>
<td>SDG 13.3.1 (Tier 3) ADR 3.4.1</td>
<td>Promote strengthened resilience &amp; adaptation to climate related, natural and man-made hazards by supporting development and use by schools &amp; technical training institutions of climate change disaster risk reduction modules in national curriculum at all levels</td>
<td>By 2021 21.5% of GOV schools</td>
<td>• Reports on schools and TVET using CC DRR modules in curriculum</td>
</tr>
<tr>
<td>Env 3.4.1 Percentage of public schools using the climate change and Disaster Risk Reduction modules in national curriculum</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Env 3.4.2 Number of communication and partnership activities and awareness programs established targeting issues such as climate change adaptation &amp; resilience</td>
<td>SDG 13.3.1 (Tier 3) ADR 3.4.2</td>
<td>Implement and track communication &amp; partnership strategies targeting CCA and resilience targeting issues such as climate change adaptation and resilience</td>
<td>By 2021 15% of islands reached</td>
<td>• M&amp;E Officer DoCC to track coverage under MCCA projects</td>
</tr>
<tr>
<td>Env 3.5.2 Access available financing for CCA and DRM</td>
<td>SDG 13.2.1 (Tier 3) ADR 3.1.2</td>
<td>Progress direct access by implementing and updating Climate Finance Roadmap, CPEIR Review and by support and strengthen institutional frameworks ie NAB and Climate Finance Working Group to implement CPEIR, Climate Finance Review and Roadmap</td>
<td>By 2021, at least one new accreditation</td>
<td>• Climate Finance Road Map reviewed and progressed</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Utilise partnerships with national, regional and international partners to secure funds</td>
<td>2019, 2020, 2021</td>
<td>• 10 million US$ per year</td>
</tr>
<tr>
<td>SMART Indicators from NSDP</td>
<td>SDG ADR</td>
<td>Activities</td>
<td>Target</td>
<td>Verification/Reporting</td>
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</tr>
<tr>
<td>Env 3.2.1 Improve monitoring and early warning systems</td>
<td>SDG 13.b.1 ADR 3.2.1</td>
<td>Establish, maintain + improve monitoring and early warning systems through installation of multi-hazard warning systems with maintenance plans in place</td>
<td>25% of provinces with systems by 2021</td>
<td>• Annual Report &amp; ADR Reporting</td>
</tr>
<tr>
<td>Env 3.2.2 Proportion of population with access to early warning technology</td>
<td>SDG 13.3.1 (Tier 3) ADR 3.2.2</td>
<td>Expand annually the proportion of population with access to early warning technology</td>
<td>20% of provinces with systems by 2021</td>
<td>• Business Plan sets annual target • Annual Report • Six Monthly Report</td>
</tr>
<tr>
<td>Env 3.2.3 Increase knowledge and scientific research in atmospheric and earth sciences</td>
<td>SDG 13.3.1 (Tier 3) ADR 3.2.3</td>
<td>Undertake a restructure of VMGD establishing a Research Division</td>
<td>2019</td>
<td>• Research Unit in new VMGD restructure</td>
</tr>
<tr>
<td>Env 3.4 Promote strengthened resilience &amp; adaptation to climate related, natural and man-made hazards</td>
<td>SDG 13.3 (Tier 3)</td>
<td>Integrate climate information services for resilient development in Agriculture, Water, Fisheries, Tourism, Infrastructure and Health.</td>
<td>50% by 2021</td>
<td>• Business Plan sets annual target • AR and SMR reports</td>
</tr>
<tr>
<td>Env 3.4.2 Implement and track communication &amp; partnership strategies targeting CCA and resilience (refer DoCC ADR)</td>
<td>SDG 13.3.1 (Tier 3) ADR 3.4.1</td>
<td>Establish &amp; implement communication &amp; partnership strategies targeting issues such as climate change adaptation, mitigation, resilience and risk reduction</td>
<td>15% of islands by 2021</td>
<td>• Training reports in Annual Reports on #s and communities</td>
</tr>
<tr>
<td>Eco 2.9 Increase access to and use of information and communication technologies, including online government services ie Funding opportunities, CC proposal forms</td>
<td>SDG 17.8.1 (Tier 1)</td>
<td>Improve access to online DoCC services</td>
<td>20% increase by 2021</td>
<td>• Annual Report details usage and initiatives</td>
</tr>
<tr>
<td>Eco 4.9.1 Strengthen government and private sector dialogue through PPPs to deliver MCCA contracts (GoV) and donor</td>
<td>SDG 17.17.1 (Tier 3)</td>
<td>Seek PPP initiatives (where cost effective) to deliver DoCC initiatives</td>
<td>By 2020 increase by 10%</td>
<td>• Annual Report details • # IBC or CBC contracts or joint ventures • # direct access entities accredited</td>
</tr>
<tr>
<td>Eco 3.6 Improve the provision of Government services to rural areas</td>
<td>SDG 17.17.1 (Tier 3)</td>
<td>Enable public service delivery of climate change activities for rural projects</td>
<td>2019, 2020, 2021</td>
<td>• Projects delivered by DoCC in rural areas reported in Annual Report by # and value</td>
</tr>
</tbody>
</table>
Annex 3: DoCC Planning, Budgeting and Reporting Calendar

- **JAN**
  - Monthly Report
  - End of year Reporting process begins

- **FEB**
  - Monthly Report
  - Annual Report Prepared

- **MAR**
  - Monthly Report
  - Preparation of Next year’s Budget Priorities

- **APR**
  - Monthly Report
  - Preparation of Supplementary Budget for the year

- **MAY**
  - Monthly Report
  - Evaluation of previous, existing activities

- **JUN**
  - Monthly Report
  - New Activities Planning

- **JUL**
  - Monthly Report
  - Supplementary Budget Approval for the year

- **AUG**
  - Monthly Report
  - Annual Business Plan and Budget Prepared

- **SEP**
  - Monthly Report
  - Consultation within DoCC on next-years’ activities

- **OCT**
  - Monthly Report
  - Approvals on next-years’ activities

- **NOV**
  - Monthly Report
  - Budget Approval, Final Business Plan and operation calendar Developed

- **DEC**
  - Monthly Report
  - Quarterly Report
  - Six Monthly Report (SMR)
  - Monthly Report
  - Budget Approval, Final Business Plan and operation calendar Developed